

People and Communities Committee Plan 2017-18



Belfast City Council

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1. About the People and Communities Committee

The People and Communities Committee is responsible for developing and implementing strategies, policies, programmes and projects to improve life at a local level. It is also responsible for delivering many of the outcomes agreed in the community and corporate plans and other corporate strategies.

Its specific functions include:

- Developing and implementing activities to ensure the delivery of corporate strategies and initiatives for promoting health and physical activity, environmental protection, community safety and other responsibilities of this Committee
- Developing and delivering programmes, events and activities to promote health, safety and wellbeing at a local level
- Administering and enforcing the council's powers and duties under the Public Health Acts and all environmental health and building related legislation and regulations
- Securing and providing adequate provision for the recycling, treatment and disposal of commercial and domestic waste including bulky waste and the collection and disposal of abandoned motor vehicles.
- Managing, maintaining and maximising the benefit of community centres, play centres and other indoor facilities.
- Managing, maintaining and maximising the benefit of the council's parks, pitches, playgrounds and other public spaces
- Exercising the council's powers for improving local environmental quality in relation to housing legislation, managing controlled waste, emergency planning and community safety and antisocial behaviour, clean neighbourhoods and other environmental or regulatory issues not falling within the remit of any other Committee.
- Considering draft financial estimates for the Committee together with such statements, reports and recommendations as required
- Monitoring quarterly performance and financial reports and year end reports
- Approving all revenue purchases of works, goods or services relevant to this Committee which exceed or are likely to exceed the statutory amount (currently £30,000) and subject to tender
- Monitoring reports with the approval of the SP&R Committee on matters that are of direct relevance to the responsibility of this Committee for example year-end and mid-year reviews for key corporate risks
- Exercising the council's functions in relation to:
 - Environmental Services
 - Cleansing
 - Waste Management
 - Building Control
 - Parks and Cemeteries Service (excluding Zoo, Malone House and Belfast Castle)
 - Neighbourhood and Development Services
 - Community Services
 - Community Safety
 - Emergency Planning

2. Committee Members



Alderman Tommy Sandford
Chair



Councillor Matt Garrett
Deputy Chair



Alderman Jim Rodgers OBE



Alderman Gareth McKee



Councillor Sian O'Neill



Councillor Janice Austin



Councillor Ciaran Beattie



Councillor Sonia Copeland



Councillor Steven Corr



Councillor Brian Heading



Councillor Julie-Anne Corr Johnston



Councillor Donal Lyons



Councillor Stephen Magennis



Alderman Frank McCoubrey



Councillor Paul McCusker



Councillor Gerry McCabe



Councillor Adam Newton



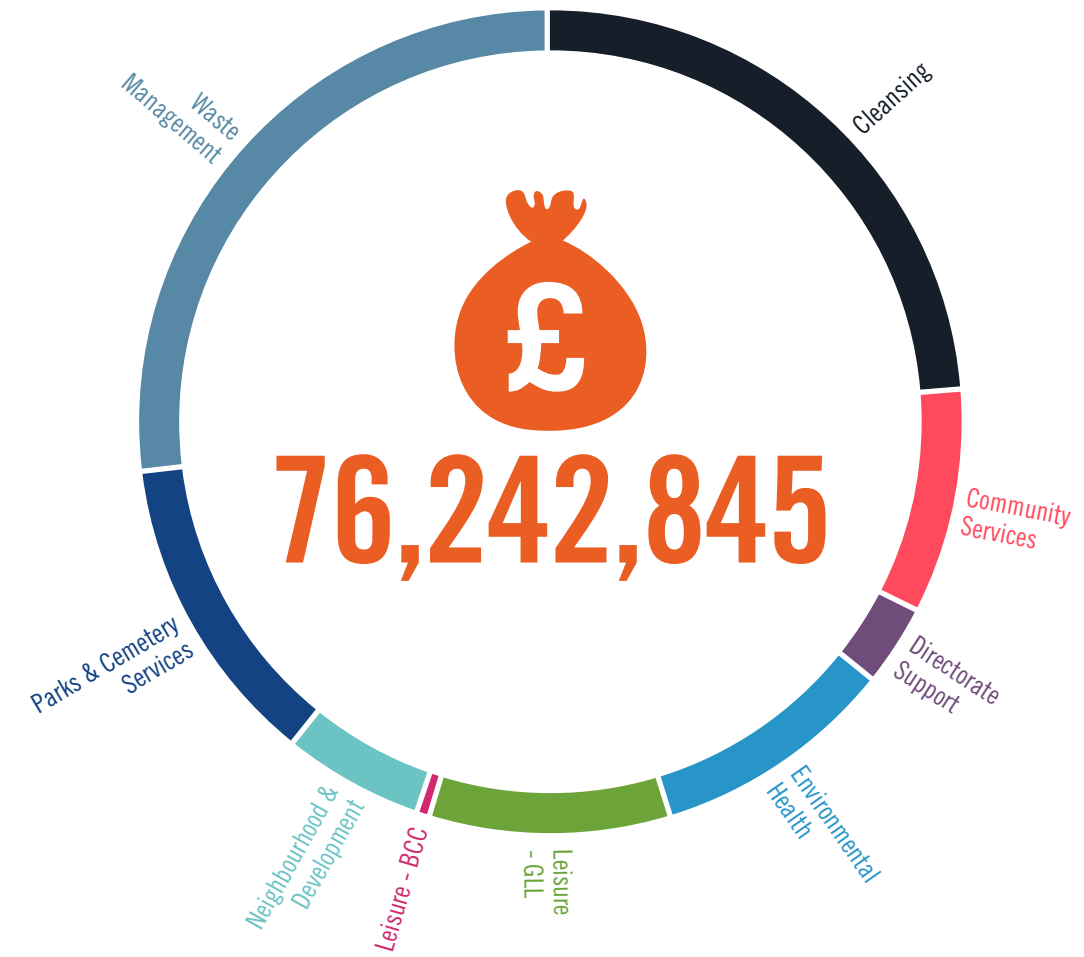
Councillor Kate Nicholl



Councillor Georgina Milne

3. People and Communities Committee budget

A cash limit of £76,242,845 has been set for the People and Communities Committee 2017-18.



Services	Net Expenditure, 2017-18 (£)
Cleansing	18,063,073
Community Services	6,557,491
Directorate Support	2,701,136
Environmental Health	7,115,033
Leisure - GLL	7,247,371
Leisure - BCC	374,635
Neighbourhood & Development	4,248,166
Parks & Cemetery Services	9,485,141
Waste Management	20,450,799
Committee total	76,242,845

4. Key statistics from our services in 2016-17



We diverted 84,474 tonnes of waste from landfill, and recycled 56,604 tonnes of it.



We issued over 3,000 fixed penalty notices (FPNs) for littering and dog offences.

We seized 194 units of alcohol in joint enforcement exercises with the PSNI.



We attracted a total of 90,555 visitors to Rose Week, Spring Fair and the Autumn Fair.

We attracted 687,405 visits to our 30 community and play centres and community programmes.



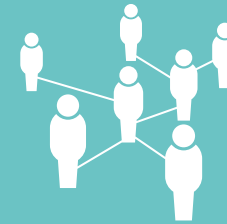
We attracted 2,300 children to our leisure centre holiday schemes and 15,124 to our community centre play schemes.



We attracted almost 1.9 million users and over 27,000 member to our 14 leisure centres.



We facilitated 117 community cleanups, involving 1,661 volunteers.



We facilitated 12 good relations events.

We achieved 15 green flag accreditations, located within a 1km radius of almost 72% of residents.



We allocated £85,000 to 23 groups and organisations through the PCSP Small Grants Scheme.



We supported 209 community groups with good relations funding.



We achieved a city recycling rate of around 40%.



We achieved a street cleanliness level of 75.

We provided £2.9 million in community grants to 287 recipients.



We supported and benefited from 72,742 volunteers hours in our community centres and on our programmes.



5. Corporate risk actions

There are two corporate risks that are of direct relevance to the People and Communities Committee. These risks have been assessed, plans are in place and monitored. A progress update on risk will be brought to Committee as part of the six monthly progress update process.

Risk: “Failure to manage the city’s waste against targets in an affordable manner” (MKI ref 493)

Risk Owner: Nigel Grimshaw
Committee: People and Communities

Actions to mitigate

- Engage consultant to lead the review of recycling centres. Political agreement of options to be agreed prior to implementation.
- Take decision on Arc21 Lead Residual Waste Treatment project, based on the Public Accounts Committee’s ruling on the matter.
- Monitoring existing waste contracts.
- Development of Waste Framework.



Risk: “Failure to safeguard children and adults from the risk of harm caused by abuse, exploitation and neglect when using council facilities, attending council events or receiving council services” (MKI 498)

Risk Owner: Nigel Grimshaw
Committee: People and Communities

Actions to mitigate

- Develop and seek approval of new policy framework for safeguarding all ages.
- Review training requirements and develop and agree relevant officer training programme.
- Communicate and implement new policy framework.
- Implement an assurance framework to monitor, report and manage compliance with safeguarding policy and practice.
- Based on the framework, review and agree officer roles and responsibilities (including representative on regional and city safeguarding infrastructure).



6. Key actions - 'Plan on a page'

Belfast will be a city re-imagined, a great place to live for everyone.

Belfast will be a city where everyone benefits from a thriving and prosperous economy.

Belfast will be a city that is welcoming, safe and inclusive for all.

Belfast will be a city that is vibrant, attractive, connected and environmentally friendly.

Belfast will be a city where everyone experiences good health and wellbeing.

Belfast will be a city where everyone fulfils their potential.

Priorities - areas of focus	Stretch goals (next 5 years)	Ref:	Activities	Director/ Assistant Director	Lead officer(s)
Growing the Economy					
1.1 Create employment and opportunity	Increased job opportunities	1.1.1	Deliver local inclusive economic growth actions	Nigel Grimshaw	Caroline Wilson
Living Here					
2.1 Improve neighbourhoods	<ul style="list-style-type: none"> Improved perception of safety Reduced crime Reduced incidents of ASB Physical investment (£) Increased participation levels Social innovation investment (£) 	2.1.1	Design and deliver a fully integrated, interagency approach to neighbourhood regeneration	Nigel Grimshaw	Caroline Wilson
		2.1.2	Develop an early interventions and support programme	Rose Crozier	Cate Taggart
		2.1.3	Deliver a city and neighbourhood community safety programme	Rose Crozier	Alison Allen
		2.1.4	Deliver an annual programme of local events and cultural celebrations	Rose Crozier	Caroline Wilson/ Cate Taggart/Alison Allen
		2.1.5	Retain Green Flag accreditation for 15 open spaces and apply for accreditations for two more sites	Siobhan Toland	Fintan Grant
		2.1.6	Manage, maintain and animate the Connswater Community Greenway (CCG)	Rose Crozier	Stephen Stockman
		2.1.7	Develop and deliver a social innovation challenge fund	Nigel Grimshaw	Stevie Lavery
2.2 Improve the city living experience	<ul style="list-style-type: none"> Increased participation levels (events and sport) Increased resident satisfaction with city living experience 	2.2.1	Continue to deliver the playing pitches strategy	Nigel Grimshaw	Stephen Walker
		2.2.2	Deliver the Amateur Boxing Strategy and programme of work	Rose Crozier	Cormac McCann
		2.2.3	Develop and deliver the City Centre Streetscape project	Nigel Grimshaw	Siobhan Toland
		2.2.4	Deliver city events and activities (Rose week, Autumn Fair, Spring Fair)	Rose Crozier	Caroline Wilson/Agnes McNulty
2.3 Improve community relations	<ul style="list-style-type: none"> Reduced hate crimes Reduced interface barriers Increased participation (C&YP) Increased no. of people who agree that people from different backgrounds get on together 	2.3.1	Deliver an integrated plan to improve good relations	Rose Crozier	Nicola Lane
		2.3.2	Develop and deliver an interfaces programme	Rose Crozier	Nicola Lane
		2.3.3	Secure Peace IV funding to design and deliver a shared space programme (children and young people)	Siobhan Toland	Nicola Lane
2.4 Reduce life inequalities	<ul style="list-style-type: none"> Increased % of adults part in moderate exercise (3+ days per week) Improved mental health 	2.4.1	Develop and deliver an integrated programme to address health inequalities across the city	Rose Crozier/Siobhan Toland	Caroline Wilson/Valerie Brown
		2.4.2	Manage the strategic partnership with GLL and deliver integrated health targets	Rose Crozier	Noel Munnis
2.5 Enable active, healthy and empowered citizens	<ul style="list-style-type: none"> Increased no. of volunteers Increased no. of participants (growing initiative) 	2.5.1	Deliver and monitor the volunteering strategy and action plan	Rose Crozier	Cate Taggart
		2.5.2	Review and realign neighbourhood grant funding	Nigel Grimshaw	Jacqui Wilson
		2.5.3	Review and deliver the Growing Communities Strategy	Rose Crozier	Ricky Rice
2.6 Provide fit-for-purpose city services	<ul style="list-style-type: none"> Increase efficiency savings Increase income generation 	2.6.1	Continue to deliver the C&NS Departmental Change Programme	Nigel Grimshaw	Michael McAtackney
		2.6.2	Develop and deliver an area based approach and planning framework	Nigel Grimshaw	Caroline Wilson
		2.6.3	Deliver the bereavement improvement programme (including cemetery and crematorium development)	Siobhan Toland	Jacqui Wilson/Claire Sullivan
2.7 Support younger and older people	<ul style="list-style-type: none"> % of older people who feel that Belfast is a city where they can live life to the full 	2.7.1	Develop an Age Friendly Action Plan 2018 – 2021 through HASP and deliver programmes of work to support older people and encourage active ageing	Siobhan Toland	Damian Connolly
		2.7.2	Develop and deliver an integrated children and young people framework and programme of work	Rose Crozier	Cate Taggart
City Development					
3.1 Protect and enhance our environment and built heritage	<ul style="list-style-type: none"> Reduced waste going to landfill Increased journeys made by walking, cycling or public transport Increased funding leveraged 	3.1.1	Develop and deliver the open spaces strategy	Nigel Grimshaw	Caroline Wilson/Karen A Gillespie
		3.1.2	Develop and implement the local biodiversity action plan	Nigel Grimshaw	Caroline Wilson/Orla Maguire
		3.1.3	Develop a 10 year Strategic Waste Plan (The Waste Framework)	Siobhan Toland	Tim Walker
		3.1.4	Implement the circular economy programme of work	Siobhan Toland	Tim Walker
		3.1.5	Continue to support and progress HLF funding applications to restore and animate historic city assets, including the Tropical Ravine, City Cemetery and Templemore	Nigel Grimshaw	Caroline Wilson/Maria McAleer
		3.1.6	Deliver neighbourhood dimension to the Belfast Resilience Programme	Nigel Grimshaw	Cate Taggart

7. Detailed milestones and actions

Growing the Economy						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
1.1 Create employment and opportunity						
1.1.1 Develop local inclusive economic growth actions						
.1	Integrate inclusive growth actions into local area plans to be delivered in 2018/19					Director/ AD's: Nigel Grimshaw Lead: Caroline Wilson
.2	Develop a resource strategy and prepare for delivery in 2018/19					

Living here						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
2.1 Improve neighbourhoods						
2.1.1 Design and deliver an integrated and interagency approach to neighbourhood regeneration						
.1	Develop a draft Neighbourhood Regeneration strategy and framework including good relations, safety, health and wellbeing					Director/ AD's: Nigel Grimshaw Lead: Caroline Wilson
.2	Consult on the draft strategy					
.3	Prepare for delivery in 2018-19					
2.1.2 Develop an early interventions and support programme						
.1	In partnership with the Early Years Organisation, research and pilot a new intervention for pre-school children in voluntary and community groups.					Director/ AD's: Rose Crozier Lead: Cate Taggart
.2	Extend the play outreach services to newcomer and hard to reach communities and liaise with the Family Support Hubs to raise awareness of our service offer.					
.3	Develop partnerships with key HSCT professionals to promote and develop our play services to ensure that they reach those families most in need.					
.4	Further develop the Be Playful Programme to target young parents across the city					
2.1.3 Deliver a city and neighbourhood community safety programme						
.1	Deliver Belfast (D)PCSP Strategic Plan, ensuring alignment to the Belfast Agenda Outcomes					Director/ AD's: Rose Crozier Lead: Alison Allen
.2	Present quarterly (D)PCSP performance report cards (OBA) to council and funders					
.3	Ensure integrated delivery of Safer Neighbourhood Officer (SNO), Park Warden and AEO services to address community safety issues					
.4	Improve the integration of council front line ASB services with PSNI (especially at peak times and in priority hot spots)					
.5	Improve existing information sharing arrangements (statutory, community and voluntary) to support more effective service delivery					
2.1.4 Deliver an annual programme of local events and cultural celebrations						
.1	Deliver a comprehensive programme of events and activities per area					Director/ AD's: Rose Crozier Leads: Caroline Wilson, Cate Taggart, Alison Allen
.2	Monitor and evaluate events and activities ensuring linkages to outcomes					
2.1.5 Retain Green Flag accreditation for 15 open spaces and apply for two accreditation for two more sites						
.1	Re-apply to retain Green Flag Accreditation for our current 15 sites;					Director/ AD's: Siobhan Toland Lead: Fintan Grant
.2	Apply for accreditation for two new sites in Tullycarnet Park and Dunmurry Village					
2.1.6 Manage, maintain and animate the Connswater Community Greenway (CCG)						
.1	Finalise physical works					Director/ AD's: Rose Crozier Lead: Stephen Stockman
.2	Scope and commission sustainability of works at CCG.					
2.1.7 Develop and deliver a social innovation challenge programme						
.1	Finalise the Social Innovation Challenge Programme Framework, which includes the delivery of an Accelerator Programmes within locality planning areas,					Director/ AD's: Nigel Grimshaw Lead: Stevie Lavery
.2	Examine the future delivery of innovation programmes within council, as part of the new approach to area working					
.3	Complete the Accelerator Programme in Inner East and Whiterock, and initiate a second programme for New Lodge, Belvoir Milltown					
.4	Award funding to the successful projects from the Accelerator programme.					

2.2 Improve the city living experience						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
2.2.1 Continue to deliver the playing pitches strategy						
.1	Begin work at Falls Park					Director/ AD's: Nigel Grimshaw Lead: Stephen Walker
.2	Award tender for Cherryvale					
.3	Begin work at Cherryvale					
2.2.2 Deliver the Amateur Boxing Strategy and programme of work						
.1	Work with governing body to develop action plan for agreed budget					Director/ AD's: Rose Crozier Lead: Cormac McCann
.2	Monitor and review the delivery of the agreed action plan					
.3	Review performance to determine future support					
2.2.3 Develop and deliver the City Centre Streetscape project						
.1	Develop a City Centre Streetscape Strategy and Action Plan					Director/ AD's: Nigel Grimshaw Lead: Siobhan Toland
.2	Consult and engage with key strategic partners					
.3	Identify increased opportunities for enhanced partnership working in the City Centre					
.4	Implement the agreed programme of work in line with the City and Neighbourhood Change programme					
2.2.4 Deliver city events and activities (Rose week, Autumn Fair, Spring Fair)						
.1	Plan, organise and deliver each event as per plan of work					Director/ AD's: Rose Crozier Lead: Caroline Wilson/ Agnes McNulty
.2	Identify and implement methods of income generation					
.3	Evaluate and monitor the success of city events					

2.3 Improve community relations						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
2.3.1 Deliver an integrated plan to improve good relations						
.1	Receive confirmation of the letter of offer from DoJ for Shared City Action Plan					Director/ AD's: Rose Crozier Lead: Nicola Lane
.2	Deliver and commission activities outlined in the plan					
.3	Evaluate the plan and report on progress to the Shared City Partnership					
2.3.2 Develop and deliver an interfaces programme						
.1	Receive confirmation of funding from DOJ					Director/ AD's: Rose Crozier Lead: Nicola Lane
.2	Recruit staff to deliver projects					
.3	Deliver and evaluate programme and outcomes contained within programme					
2.3.3 Secure Peace IV funding to design and deliver a shared space programme						
.1	Receive confirmation of funding					Director/ AD's: Siobhan Toland Lead: Nicola Lane
.2	Fulfil conditions of Letter of offer					
.3	Launch event					

2.4 Reduce life inequalities						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
2.4.1 Develop and deliver an integrated plan to address health inequalities across the city						
.1	Drive and support the work of Belfast Strategic Partnership (BSP) in tackling inequalities across the city and launch the BSP delivery plan					Director/ AD's: Rose Crozier/ Siobhan Toland Leads: Caroline Wilson/ Valerie Brown
.2	Work with partners to develop a pilot integrated crisis response service and street triage mental health pathway for the city					
.3	Launch the Take5 Toolkit and training programme and the findings of the Have Your Say Emotional Wellbeing Survey					
.4	Work with partners to develop and deliver a revised Emotional Resilience Action Plan					
.5	Organise and facilitate a meeting between Councillors and partners to determine the key actions required to reduce suicide in the city, improve access to services and to effectively address the links between suicide and addiction					
.6	Work with partners to develop and deliver Pledge 2 of Get Active Belfast (Active Travel Action Plan)					
.7	Work with partners to develop and deliver Pledge 4 of Get Active Belfast (Physical Activity Referral Action Plan)					
.8	Work with partners to deliver Pledge 6 of Get Active Belfast (Community based activities and nutrition Action Plan)					
.9	Work with partners to develop a high level learning city plan for Belfast					
.10	Coordinate the 2018 Belfast Festival of Learning					
.11	Work with partners to support organisations to incorporate the Learning Charter principles within internal and external planning					
.12	Deliver the Every Body Active 2020 programme and Belfast Sports Awards					
.13	Implement the club mark scheme					
.14	Manage the Support for Sport fund					
2.4.2 Manage the strategic partnership with GLL and deliver integrated health targets						
.1	Continue to develop and build on current progress in relation to governance and risk management of the BCC/ABL/GLL tri-partite contract arrangements					Director/ AD's: Rose Crozier Lead: Noel Munnis
.2	Review and amend the performance reporting programme and KPI measurements reported to ABL					
.3	Implement the new 2017-2020 ABL Business Plan and integrate actions into the annual compliance calendar					
.4	Develop robust scrutiny and challenge in relation to GLL business plans and reported KPI data					
.5	Further develop contract compliance assurance checks and report on key BCC/GLL policy and procedure alignment					
.6	Ensure that all performance measures, and in particular health outputs, are built around the strategic aim of 'more people, more active, more often'					

2.5 Enable active, healthy and empowered citizens					
2.5.1 Deliver and monitor the volunteering strategy and action plan					
.1	Establish steering group to oversee the implementation of the Corporate Volunteer Policy				Director/ AD's: Rose Crozier Lead: Cate Taggart
.2	Pilot 10 stage volunteer management process within Community Services				
.3	Carryout a baseline study of council departments and units in relation to their use and management of volunteers				
.4	Develop appropriate management information and analysis systems				
.5	Use new corporate information technology platforms, design a shared filing protocol				
.6	Monitor and evaluate the impact of volunteers in the delivery of services				
.7	Promote active volunteering within council.				
.8	Support and advise council departments and units to implement volunteer management systems and processes				
2.5.2 Review and realign neighbourhood grant funding					
.1	Agree the Terms of Reference for the corporate review of grants				Director/ AD's: Rose Crozier Lead: Jacqui Wilson
.2	Engage the consultant and input into the analysis and report				
.3	Agree recommendations with CMT				
.4	Implement the recommendations				
2.5.3 Review and deliver the Growing Communities Strategy					
.1	Review and update the Growing Communities Strategy and action plan				Director/ AD's: Rose Crozier Lead: Ricky Rice
.2	Present draft Growing Communities Strategy to Committee				
.3	Consult on draft Strategy				
2.6 Provide fit-for-purpose city services					
2.6.1 Continue to deliver the C&NS Departmental Change Programme					
.1	Deliver Tier-3 management structure				Director/ AD's: Nigel Grimshaw Lead: Michael McAtackney
.2	Continue to work on service integration, structural change and efficiency projects				
.3	Develop Customer Model				
	<ul style="list-style-type: none"> Develop Outline Business Case for the delivery of a corporate approach to Customer Focus Undertake business-process analysis and develop options Examine and develop options around potential channel shifts Develop Corporate Customer Focused Strategy 				
2.6.2 Develop and deliver an area based approach and planning framework					
.1	Develop area working approach				Director/ AD's: Nigel Grimshaw Lead: Caroline Wilson
.2	Devise area planning framework narrative				
.3	Develop an asset operating framework and investment plan inc pitches, community assets				
.4	Engage with AWG and area partnership boards				
.5	Prepare to deliver the area planning model				
2.6.3 Deliver the bereavement improvement programme (including crematorium and cemetery development)					
.1	Develop Plot Z1 (baby public) memorial				Director/ AD's: Siobhan Toland Leads: Jacqui Wilson/ Claire Sullivan
.2	Continue to work on the strategic crematorium and cemetery development				
.3	Continue to monitor the implementation of the memorial management policy				
2.7 Support young and older people					
2.7.1 Develop an Age Friendly Action Plan 2018-2021 through HASP and deliver programmes of work to support older people and encourage active ageing					
.1	Age Friendly Belfast 2017 and Beyond -Convention/Stakeholder event				Director/ AD's: Siobhan Toland Lead: Damian Connolly
.2	Produce draft plan and complete public consultation				
.3	Final plan reported to Committee and submitted to WHO				
.4	Deliver positive ageing month				
.5	Review and develop action plan to ensure our services are Age Friendly				
2.7.2 Develop and deliver an integrated children and young people framework and programme of work					
.1	Promote engagement through the youth forum campaign programme				Director/ AD's: Rose Crozier Lead: Cate Taggart
.2	Review summer activity provision to shape future outcomes based CYP activity plan				
.3	Scope CYP programme of activities across department to identify opportunities for collaborative working and service delivery, identify gaps and improve partner delivery models				
.4	Review and update CYP engagement plan				
.5	Continue to monitor and review the CYP evidence based approach and outcomes				

City development						
Ref	Activity	2017/18				Responsible
		Q1	Q2	Q3	Q4	
3.1 Protect and enhance our environment and built heritage						
3.1.1 Develop and deliver the open spaces strategy						
.1	Develop the policy framework					Director/ AD's: Nigel Grimshaw Leads: Caroline Wilson/ Karen Anderson-Gillespie
.2	Audit, map and assess current and future open space provision					
.3	Identify opportunities and develop action plan					
.4	Develop final draft of strategy and consult					
.5	Finalise strategy					
3.1.2 Develop and implement the local biodiversity action plan						
.1	Develop policy framework					Director/ AD's: Nigel Grimshaw Leads: Caroline Wilson/ Orla Maguire
.2	Carry out audit of biodiversity across Belfast					
.3	Develop an action plan to include resources					
.4	Develop draft strategy and consult					
.5	Finalise strategy and prepare for implementation					
3.1.3 Develop a 10year Strategic Waste Plan (The Waste Framework)						
.1	Develop a 10+ year Strategic Waste Plan "Waste Framework" with high-level costed actions					Director/ AD's: Siobhan Toland Lead: Tim Walker
.2	Continue to progress arc21 in the context of the Strategic Waste Plan					
.3	Synchronise delivery of the collaborative work of NILGA/SIB/DOE					
3.1.4 Implement the circular economy programme of work						
.1	Develop a strategic circular economy framework – "Resourceful Belfast"					Director/ AD's: Siobhan Toland Lead: Tim Walker
.2	Implement a programme of work to deliver the circular economy for Belfast					
3.1.5 Continue to support and progress HLF funding applications to restore and animate city assets including Tropical Ravine, City Cemetery and Templemore.						
<i>Tropical Ravine</i>						
.1	Implement planting plan for Tropical Ravine.					Director/ AD's: Nigel Grimshaw Leads: Caroline Wilson/ Maria McAleer
.2	Engage with Friends of Botanic Gardens and all other stakeholders to implement an engagement process					
.3	Agree opening date for Tropical Ravine.					
<i>City Cemetery</i>						
.4	Continue to work through the development phase.					
.5	Support the development of Conservation, Management, Maintenance & Biodiversity Plans					
.6	Develop plans for the potential physical build (visitor/education space)					
<i>Templemore</i>						
.7	Continue to carry out community and stakeholder engagement					Director/ AD's: Siobhan Toland Lead: Tim Walker
.8	Submit Stage 2 application					
<i>Templemore</i>						
.9	Support the development of a service delivery contract approach with Templemore Users Trust to deliver outcomes in line with the Leisure Transformation Programme.					
.10	Appoint physical and Interpretive design teams					
.11						
3.1.6 Deliver the neighbourhood dimension to the Belfast Resilience Programme						
.1	Support the work of the internal programme support team					Director/ AD's: Nigel Grimshaw Lead: Cate Taggart
.2	Contribute to the development of the programme of work					
.3	Support the development of the Resilience Strategy and deliver the neighbourhood dimension of the implementation Plan					



People and Communities Committee

Belfast City Council
City Hall
Belfast BT1 5GS

-  www.belfastcity.gov.uk
-  cns@belfastcity.gov.uk
-  028 9032 0202
-  @belfastcc
-  @belfastcitycouncil
-  Belfast City Council



Belfast
City Council