



# All-Party Working Group on Community Planning

Continuing the Conversation to Review the Belfast Agenda


23<sup>rd</sup> February 2022 (Updated 3<sup>rd</sup> March 2022)

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## Where we left off...



**Vision to 2035**  
Belfast will be a city re-imagined and resurgent. A great place to live and work for everyone. Beautiful, well connected and culturally vibrant, it will be a sustainable city shared and loved by all its citizens, free from the legacy of conflict. A compassionate city offering opportunities for everyone. A confident and successful city energising a dynamic and prosperous city region. A magnet for talent and business and admired around the world. A city people dream to visit.

**Outcomes to 2035**

- Everyone in Belfast benefits from a thriving and prosperous economy
- Everyone in Belfast fulfils their potential
- Belfast is a welcoming, safe, fair and inclusive city for all
- Everyone in Belfast experiences good health and wellbeing
- Belfast is a vibrant, attractive, connected and environmentally sustainable city

**Priority themes 2022-2026**

- Economic recovery
- Employability and skills
- Housing
- Health inequalities
- Educational attainment
- Community recovery and neighbourhood regeneration
- Climate, resilience and sustainability
- Active and sustainable travel

**Cross-cutting themes**

- Inclusive growth
- Children and young people
- Good relations and shared future
- Older people

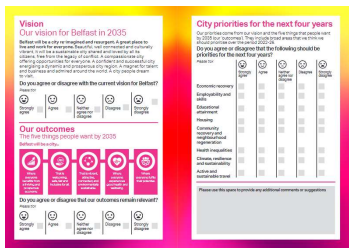
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## Phase 1: Engagement & Co-design



- 6 participatory workshops
- 130 participants from 63 organisations
- Board workshops / Online platform / social media/ 435 survey responses (online and paper based)
- Utilising local assets (libraries and community centres)



Target Audience	
1	South Belfast Stakeholders
2	Elected Members
3	North Belfast Stakeholders
4	West Belfast Stakeholders
5	East Belfast Stakeholders
6	Communities of Interest

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## We Asked, You Said, We Did...



Participants discussed the need for targets and indicators in order to measure progress against the priorities.



Participants broadly agreed that what economic recovery meant needed to be more accurately defined... focus should be on how inclusive it would be, and how economic inequalities across the city would be addressed.



Participants felt that this was a central and urgent issue that connected to all the other priority themes.

- Agreement that long term vision and outcomes are still relevant
- Public engagement, outcomes, accountability and measuring success emphasized as part of the action planning process
- City Development included as an additional priority area; Connectivity added to Active and Sustainable Travel
- Economic Recovery refocused as **Sustainable and Inclusive Economic Growth**
- Focus being given to interrelated or cross-cutting actions to avoid creation of silos

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# What do the priorities mean for your community? E.g.



## NORTH BELFAST

1. Access to services
2. Regeneration
3. Mental health
4. Housing
5. Health & Wellbeing

## WEST BELFAST

1. Housing
2. Implementation
3. Outcomes and accountability
4. Public engagement
5. Poverty



## ELECTED MEMBERS

1. Training, skills, employability
2. Housing
3. Health
4. Public engagement

## SOUTH BELFAST

1. Active travel
2. Public space
3. Development, housing and regeneration

## EAST BELFAST

1. Good relations/social cohesion
2. Public engagement
3. Implementation and outcomes
4. Health inequalities
5. Education, skills and employability

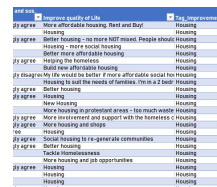
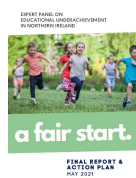
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# Action Planning Process to date

Creating Alignment through to Delivery



- Convening leads identified to form small task and finish group for each priority
- Group tasked with consideration of **inputs** and preparing a starting point for the co-design process



For example: Education Authority, Department of Education and Belfast City Council officials have considered all inputs and drafted proposals based on wider engagement with Educational Inequalities subgroup (Belfast Area Partnerships, QUB, UU and CCMS)

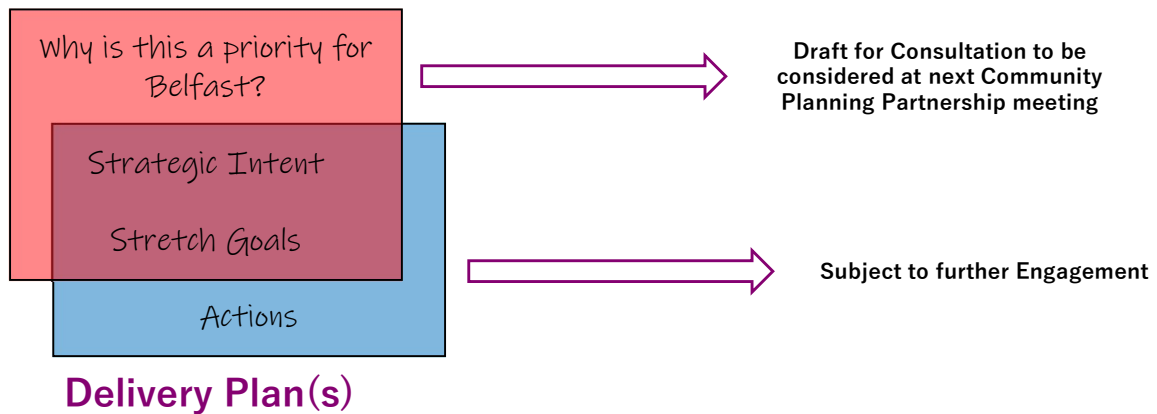
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# Our Commitments and Milestones

Link between strategy document and delivery plans



## Strategy Document (and Easy Read version)



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# Action Planning Process to date

Ensure actions meet agreed guiding principles



✓ Adding clear value	We can achieve <b>significant gains</b> by <b>collaborating</b> across our partnership and sectors in a way we cannot through our existing single agency or thematic 'business as usual'.
✓ Impact for Belfast's people, place, economy	The work we deliver together will be felt in <b>practical ways</b> by <b>individuals, families, communities, residents and businesses</b> in Belfast, delivering <b>tangible outcomes</b> .
✓ With Belfast's Communities	The work we do will fully <b>engage Belfast's residents, communities and businesses</b> , building on their strengths and ensuring their voice is central to planning and delivery. We will work <b>'with and alongside'</b> our <b>Communities, not 'To or For'</b> them.
✓ Intelligence led priorities and action	We will focus our collaboration on the things that <b>data, evidence and community insights tell us matter most to Belfast</b> and we will deliver together in ways that <b>evidence tells us will make a real difference</b> .
✓ Resourcing	Delivery will require joint resourcing and effort, (i.e. staff time, services or investment). Should be a <b>leadership commitment to jointly resource</b> the initiative.

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# Action Planning our Agreed Priorities

Creating Alignment through to Delivery





**CLIMATE, RESILIENCE & SUSTAINABILITY**



**SUSTAINABLE TRANSPORT & ACTIVE TRAVEL**



**HOUSING-LED REGENERATION**



**HEALTH INEQUALITIES**



**FUTURE CITY CENTRE**

Inclusive growth
Children and young people
Good relations and shared future
Older people



**EDUCATIONAL INEQUALITIES**



**EMPLOYABILITY & SKILLS**



**SUSTAINABLE & INCLUSIVE ECONOMIC GROWTH**




**COMMUNITY & NEIGHBOURHOOD REGENERATION**



**CITY REGENERATION & INVESTMENT**

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## Co-Designed Approach

Ensuring delivering for communities – Lived experience


- Widen voices into the planning and prioritisation process.
- Localised engagement N|S|E|W - Phase 1 and Phase 2
- Increases ownership and connection
- Encourages active participation in solving local problems
- Stimulates innovation and creativity
- Build capability to support delivery.
- Multiple layers of engagement and participation




**PLACES**  
Creative & Inclusive



**GREAT PLACES & BETTER OUTCOMES**



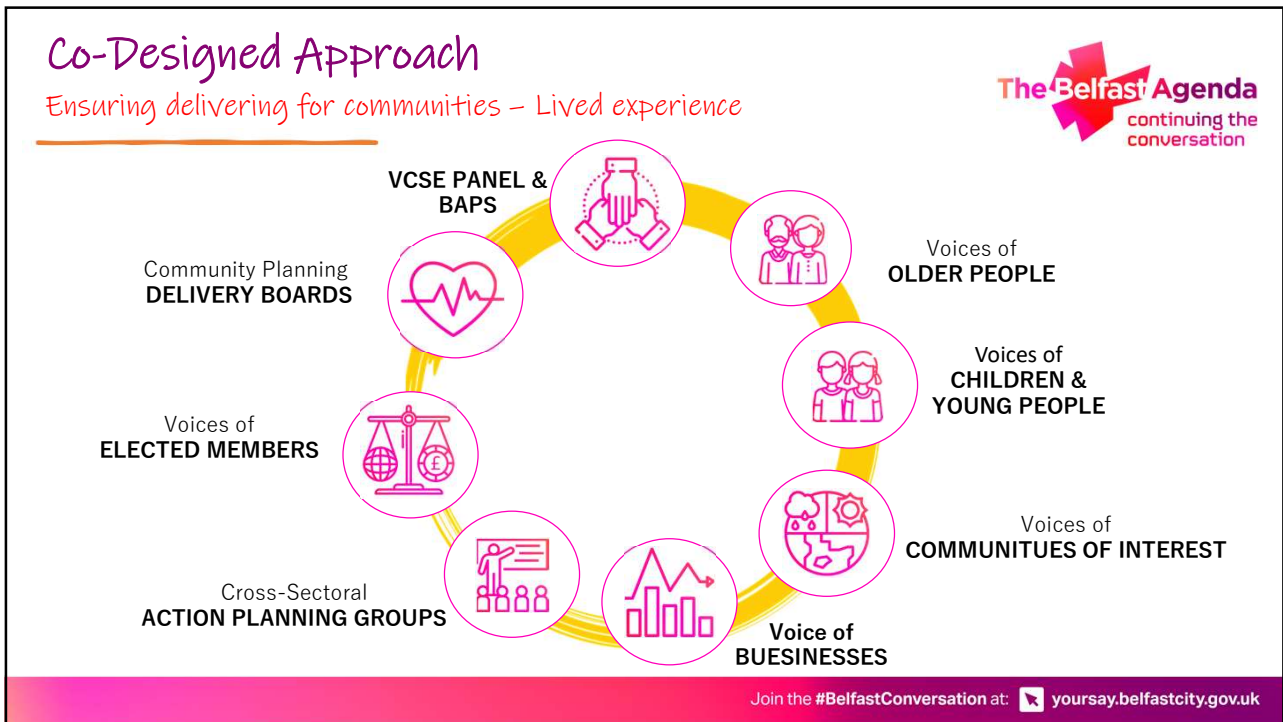
**PEOPLE**  
Empowered & Engaged Communities



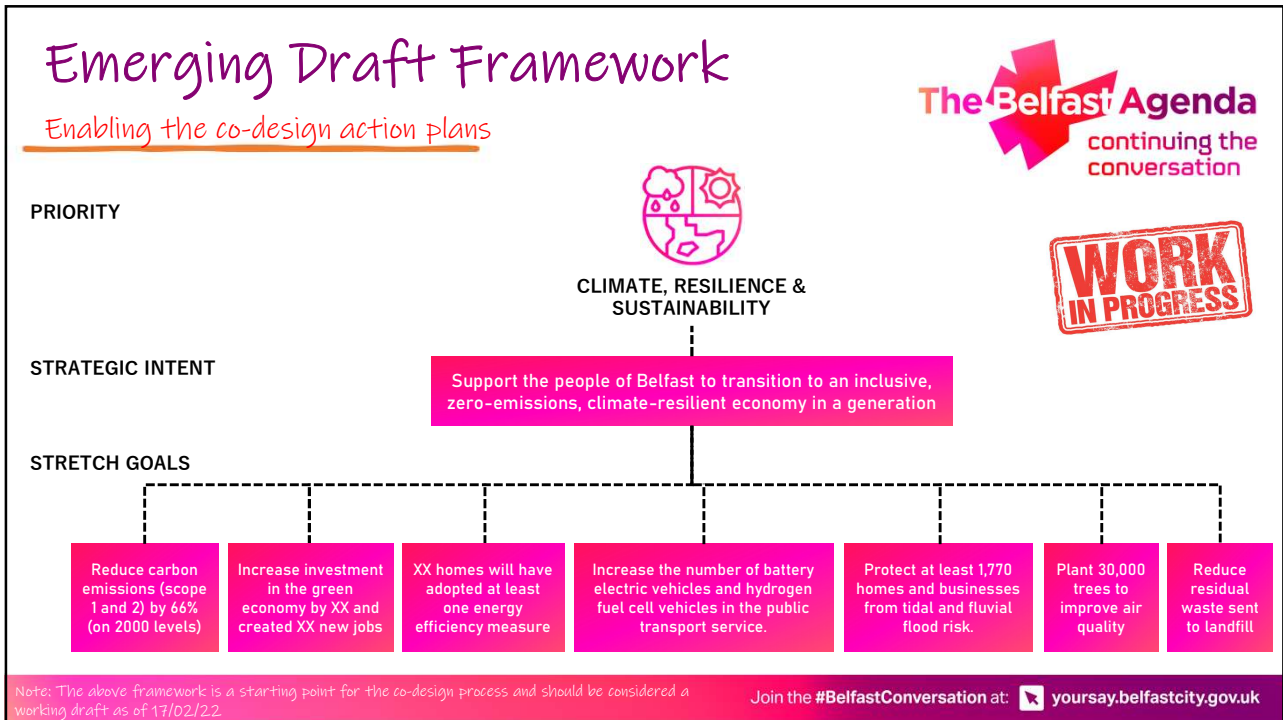
**PROCESS**  
Enabling & Collaborative

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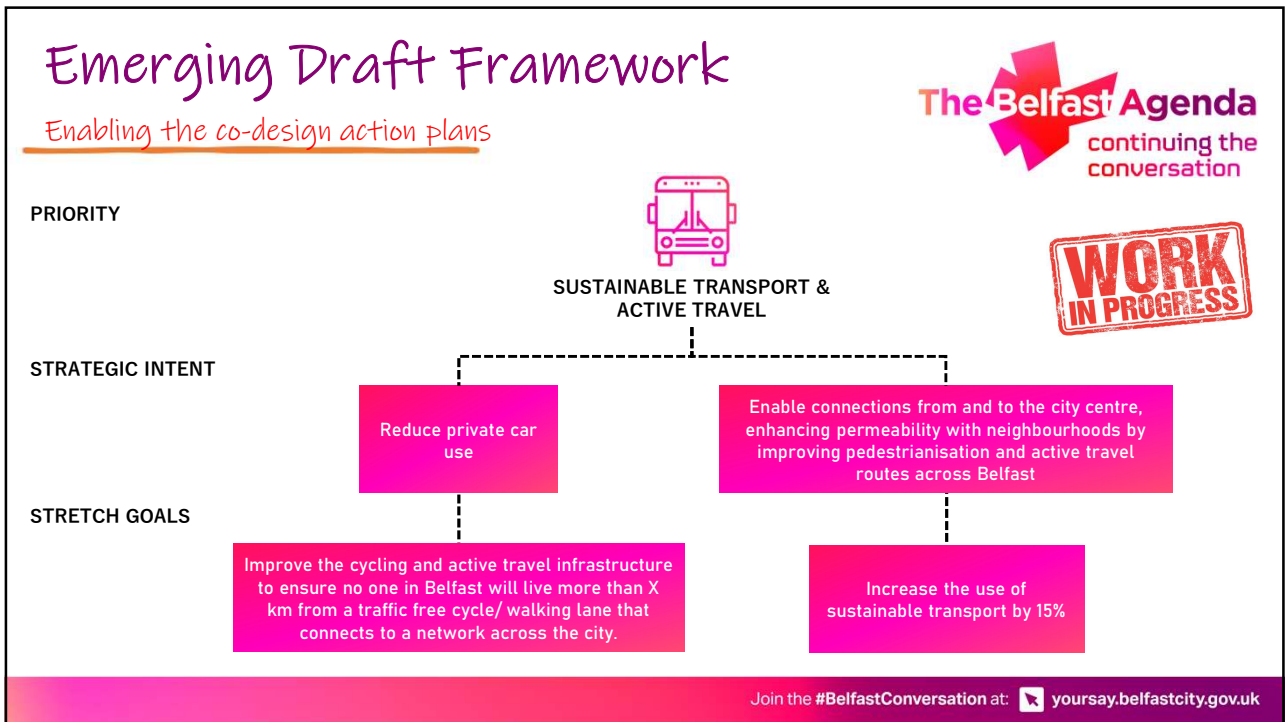
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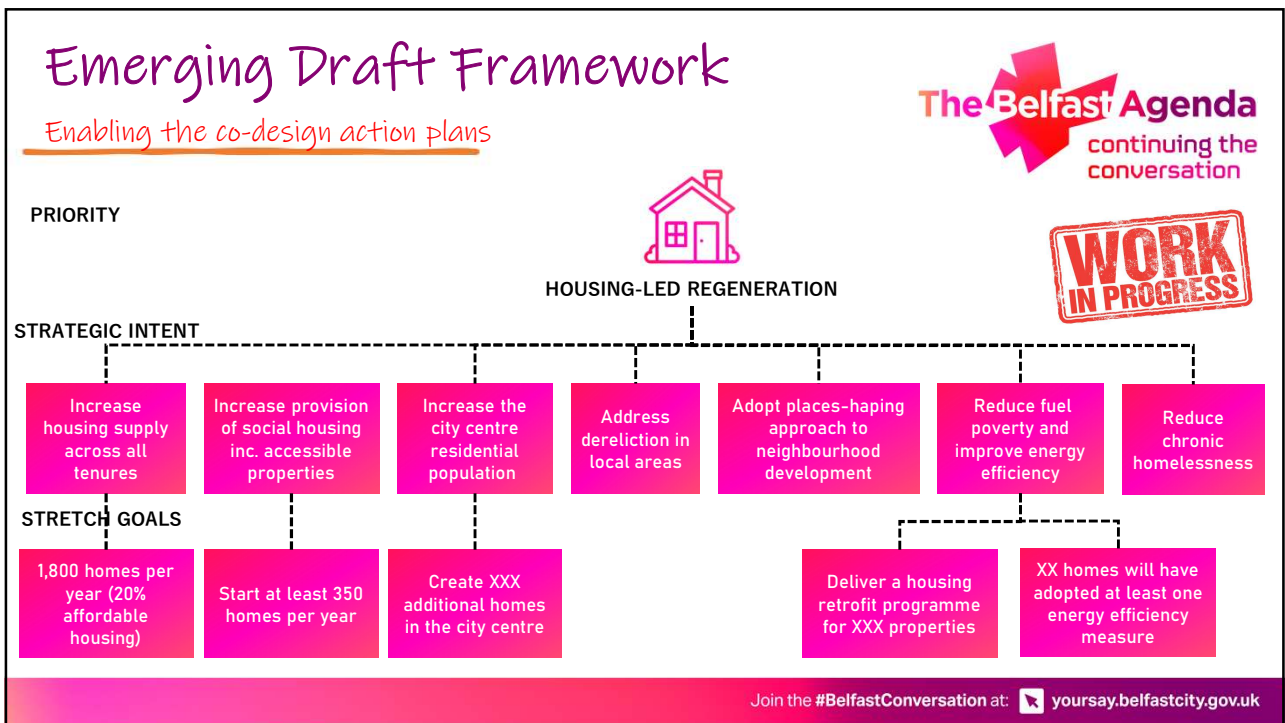
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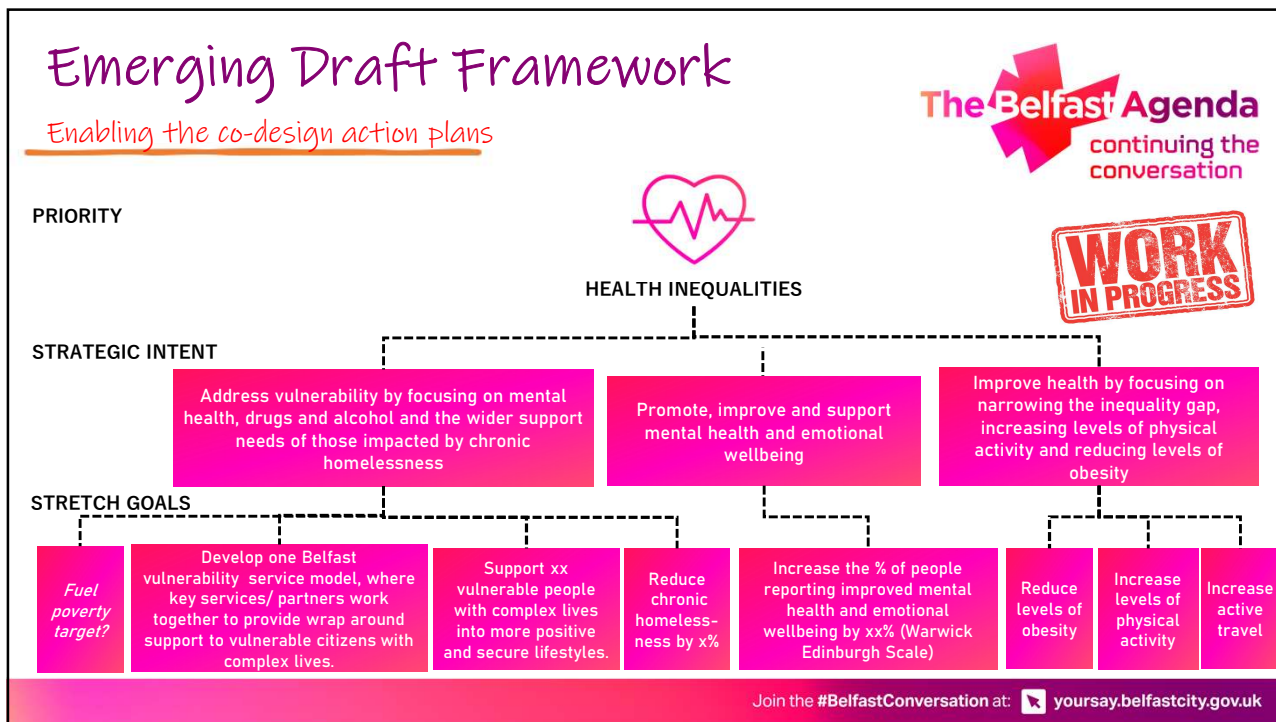
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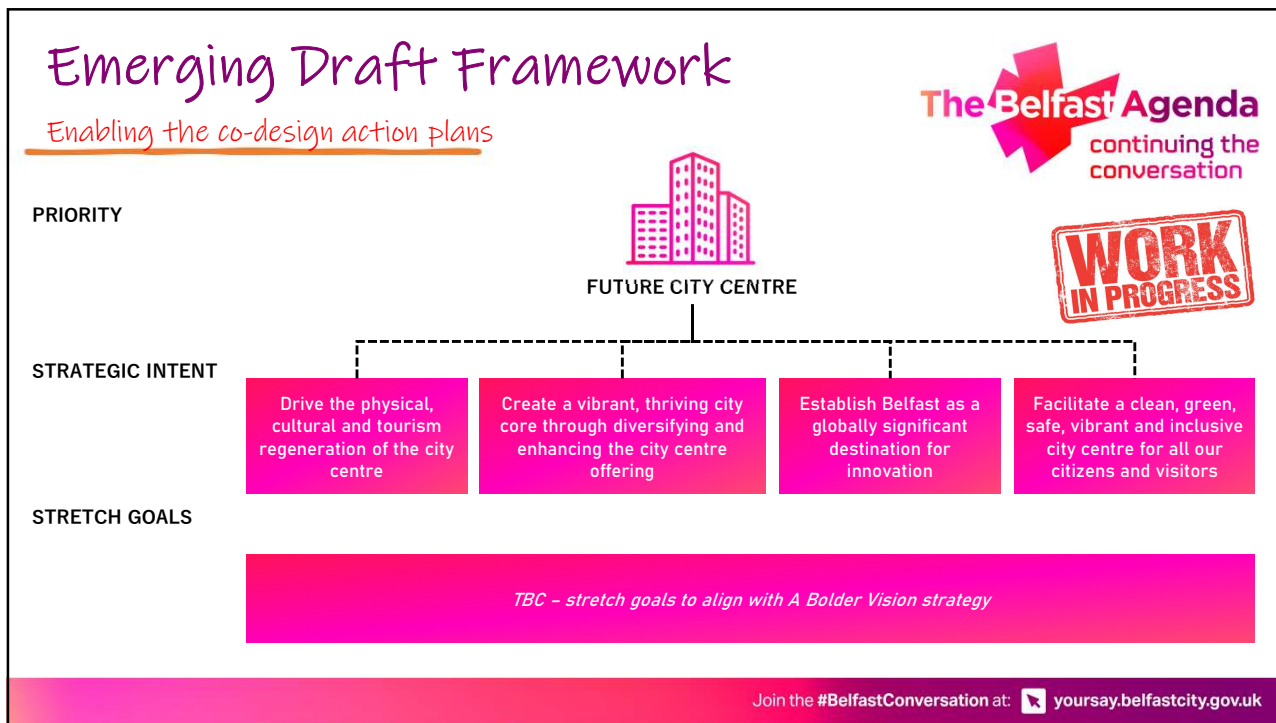
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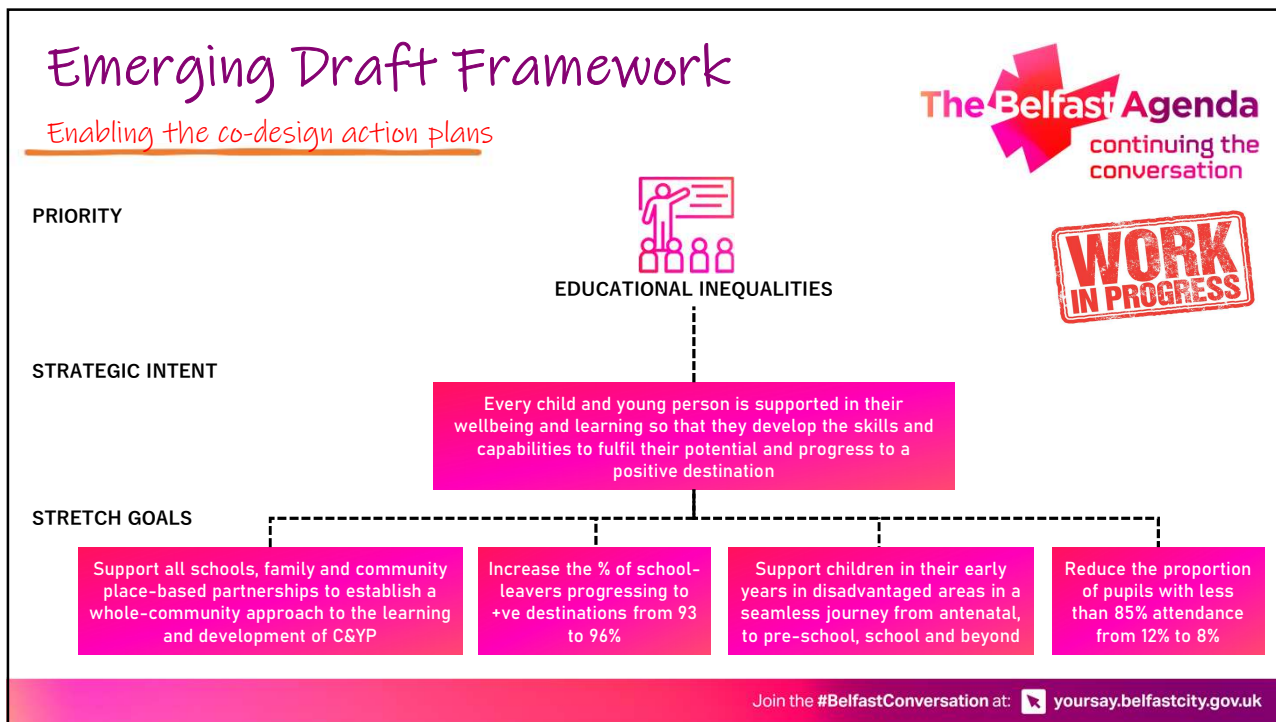


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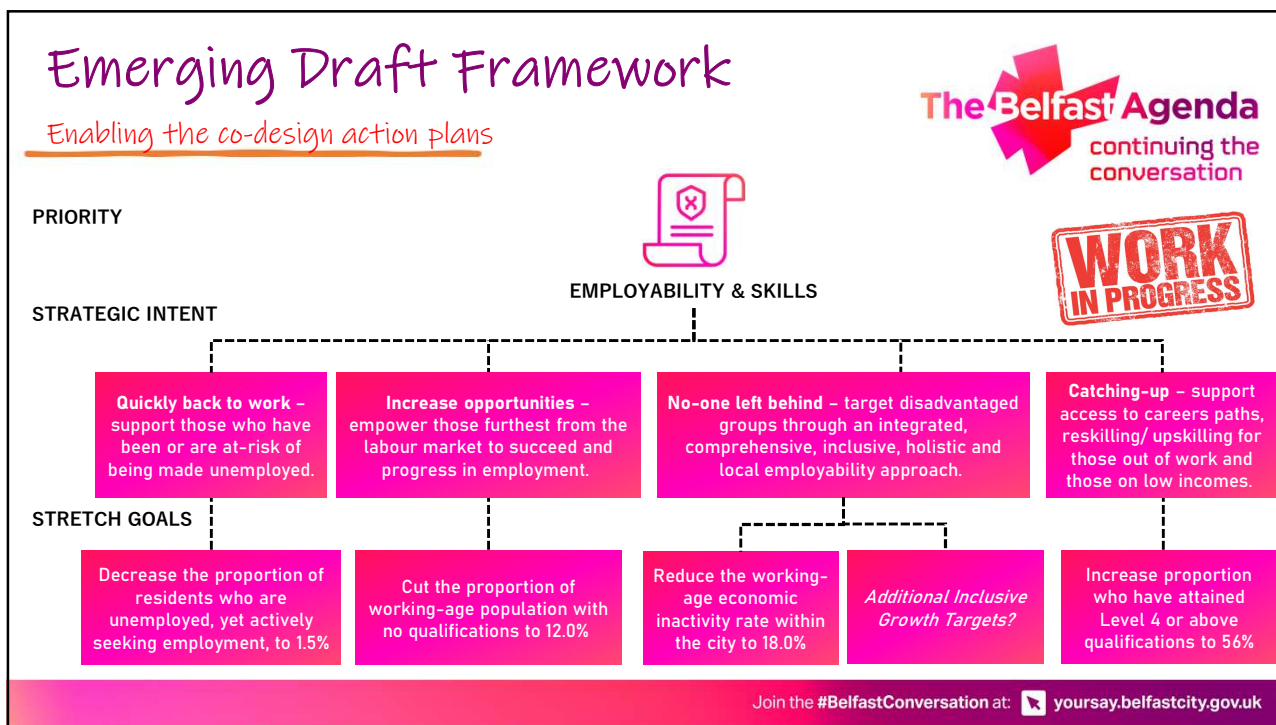


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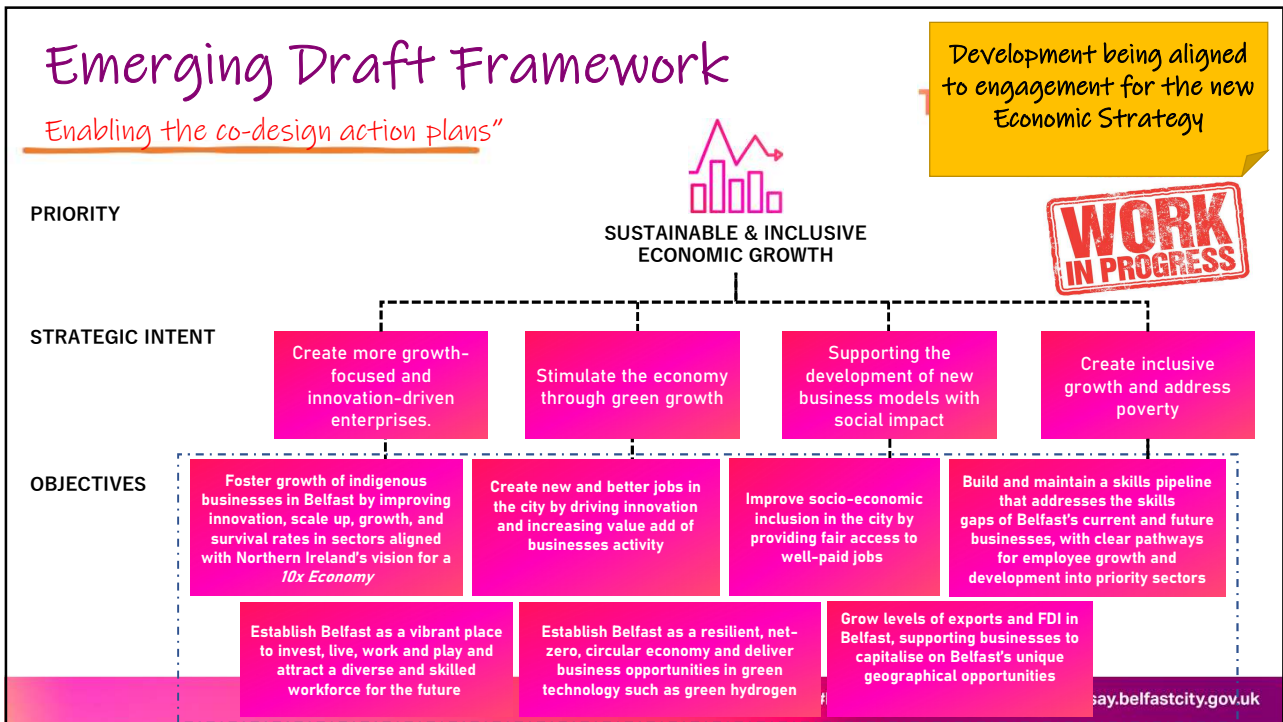




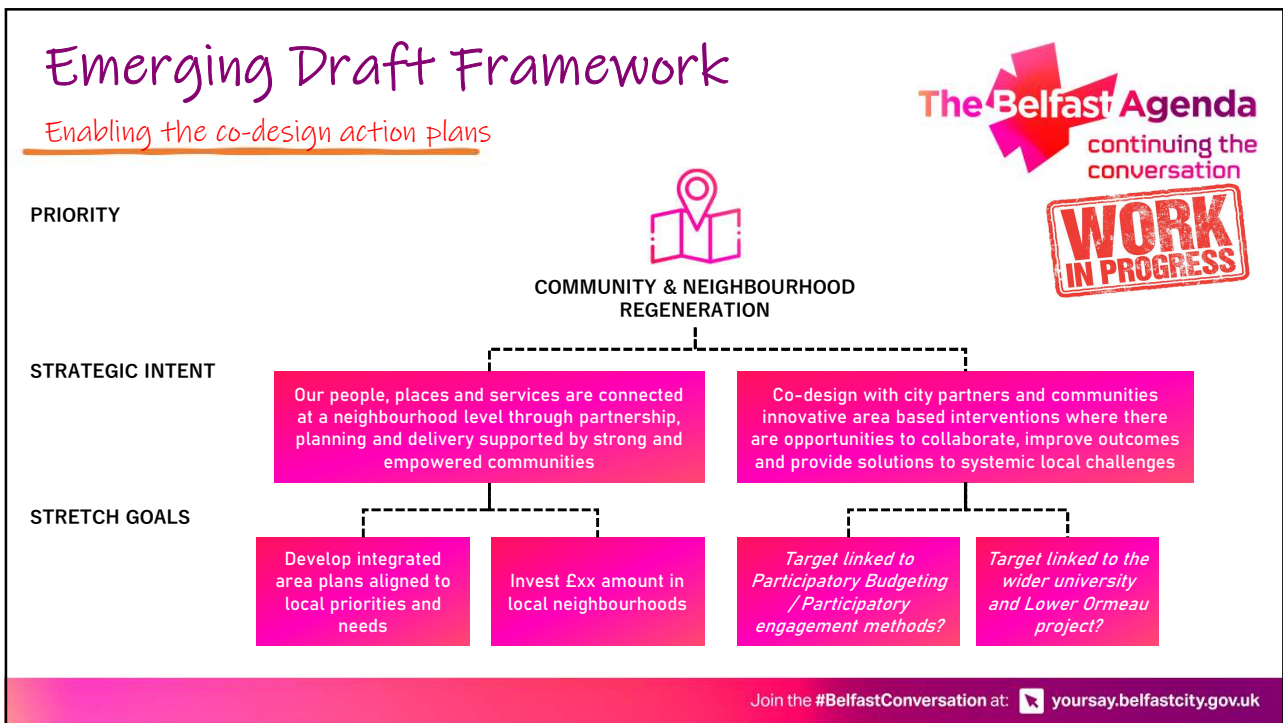
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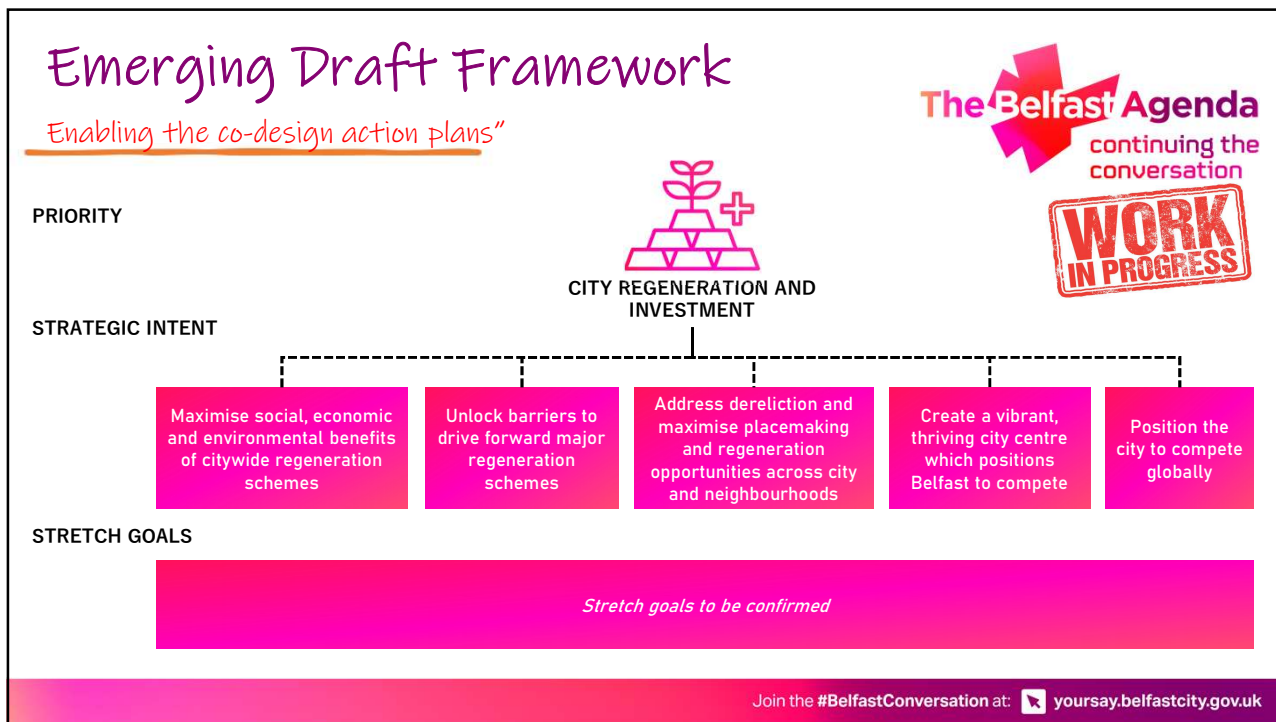
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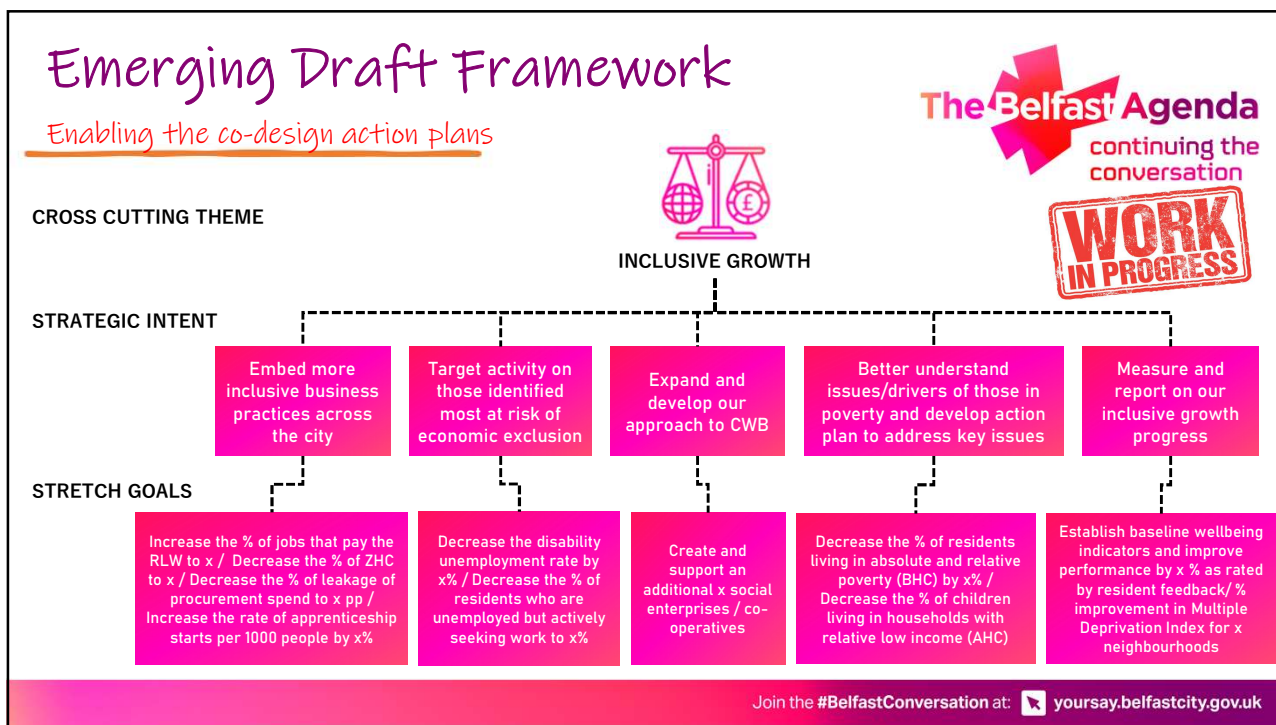
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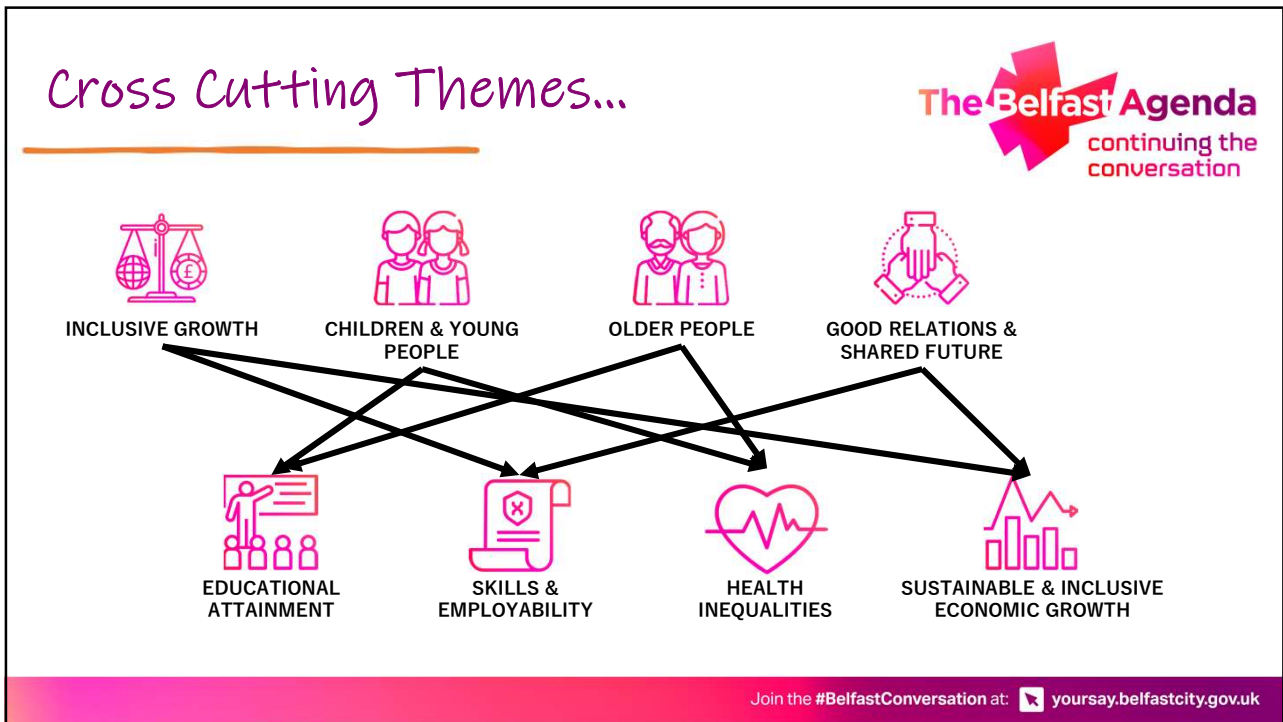
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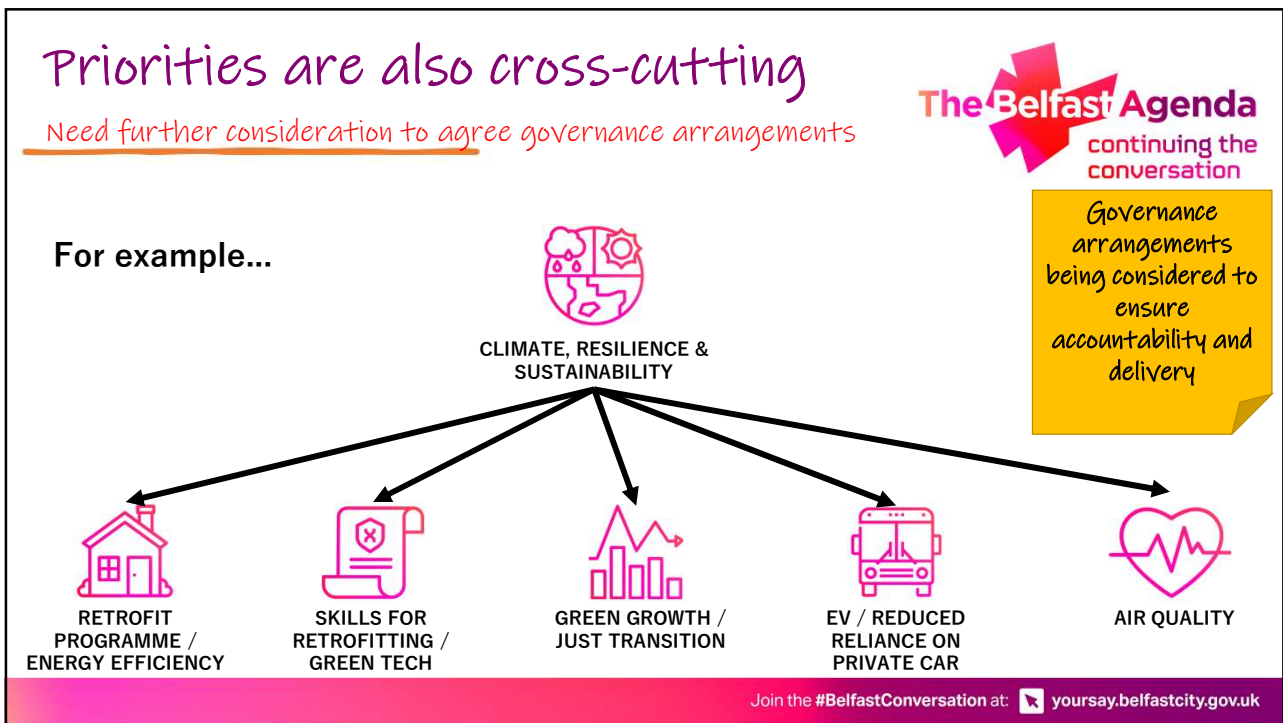
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# Belfast Agenda Refresh & Delivery Plan(s)

Example: Educational Inequalities



STRATEGIC INTENT	TARGETS / STRETCH GOALS	ACTIONS
Every young person is supported through their education journey to ensure that upon leaving education they progress into a destination	By 2026 we will increase the percentage of school-leavers progressing into positive destinations from 93 per cent to 96 per cent	1. Develop impactful interventions based on identified need that align with the regional 'Reducing Educational Disadvantage' Programme 2. Implement the most appropriate support mechanisms to enable boys to maximise educational outcomes, in keeping with A Fair Start Report
	By 2026 we will effectively support transitions for children and young people especially those identified as being at risk of underachievement - How can we measure impact and make this a SMART target? (Surestart Hanen Measures and others within FairStart?)	3. Maximise the proportion of children ready to start school through a range of support programmes for children aged 4 and younger and their parents 4. Support young people 'at risk' as they transition through their learning journey 5. Pro-actively provide young people at risk of underachieving with supports to remove barriers to learning, and support them to see the benefits of education through physical and extra-curricular activities. [DN: Suggest merging or cross referencing Actions 2, 5 and 8 together]
	By 2026 we will have supported 125 primary schools & 25 post-primary schools to deliver School Development Plan priorities that focus on developing parental and community engagement	7. Develop a collaborative community and school approach to support parental engagement and empowerment 8. Support a community approach to education as referenced in Fair Start by developing capacity, skills and expertise within the community [DN: Suggest merging or cross-referencing Actions 2, 5 and 8 together] 9. Engage Area Learning Communities across this city and provide opportunities for citywide collaboration, sharing of best practice and learning

This is what we're seeking to co-design by mid April

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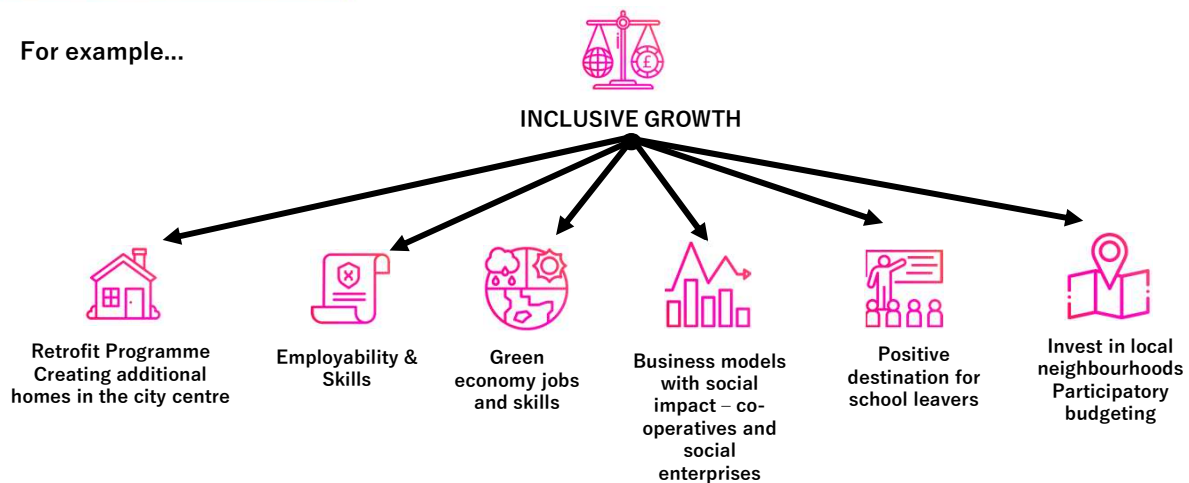
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# Cross-cutting themes: an inclusive growth lens

Need further consideration of governance arrangements and action planning



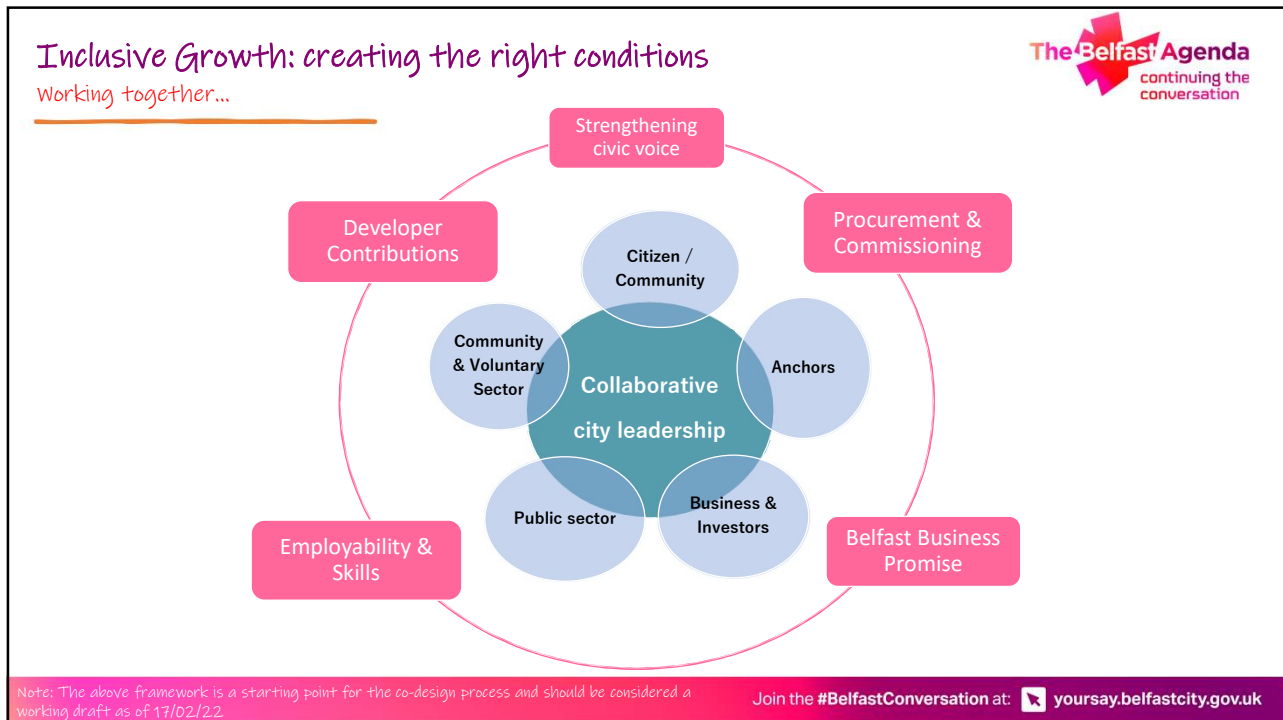
For example...



Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22.

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## Inclusive Growth

### Illustrative Actions

### Implement the Belfast Business Promise

- Seek all CPP members to sign up as Supporters with the aim of achieving Membership accreditation within 2 years.
- Additional 50 organisations signed up as Supporters by end of year 1
  - ✓ create more high-quality jobs,
  - ✓ lower levels of poverty,
  - ✓ build stronger healthier communities,
  - ✓ reduce inequality in the workplace and
  - ✓ work towards a more sustainable local economy.

Note: The above framework is a starting point for the co-design process and should be considered a working draft as of 17/02/22.

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## Belfast Business Promise

### Illustrative Actions



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## Inclusive Growth

### Illustrative Actions



**Implement Anchor Institution Commissioning & Procurement Group**

**Further define and focus on specific cohorts**

**Design & Implement Inclusive Growth Decision Making Framework**

**Establish business sector/advisory group**

**Support establishment of Poverty Truth Commission**

**Establish Inclusive Growth Oversight Group**

**Expand and develop our approach to Community Wealth Building**

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**Population Indicators**

*Reviewed in line with the emerging stretch goals*



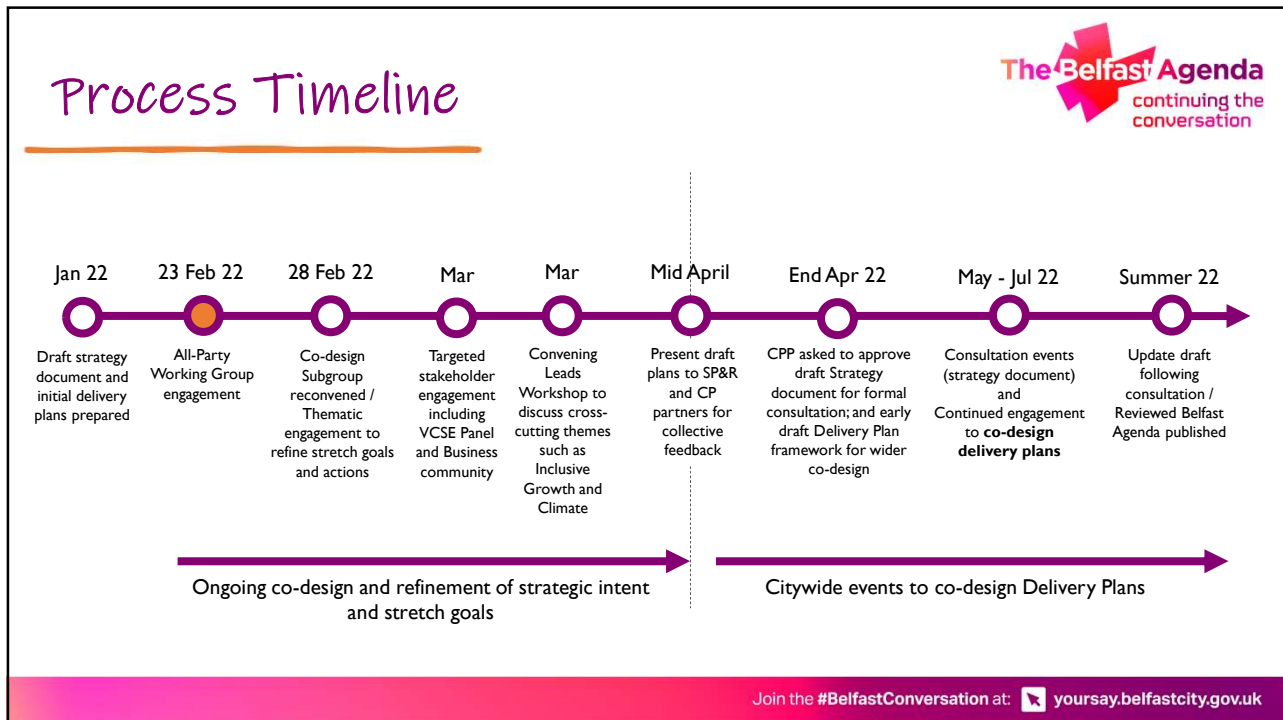
- Currently 51 indicators which measure the contribution towards our 5 outcomes over the long-term
- Framework currently being reviewed, ensuring it is consistent with the current priorities and emerging measures of success
  - Possible new indicators include carbon emissions, biodiversity, proportion of working age population with no qualifications, homelessness...
  - Technical Assessment Process (TAP) used by TEO for PfG also being applied to streamline the 'curves we want to turn'.



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## For Discussion



- Are the emerging stretch goals the correct measures of success?
- Are they ambitious enough?
- Anything missing?
- Further engagement? Party Group Briefings?

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