

Strategic Policy and Resources Committee

Friday, 20th October, 2017

MEETING OF STRATEGIC POLICY AND RESOURCES COMMITTEE

Members present: Councillor Hargey (Chairperson);
The High Sheriff (Alderman Haire);
Aldermen Browne, Convery, Rodgers and Spence;
Councillors Attwood, Beattie, Campbell, Corr, Craig,
Graham, Hutchinson, Long, McCabe, McDonough-Brown,
O'Neill, Reynolds and Walsh.

In attendance: Mr. R. Cregan, Director of Finance and Resources;
Mr. G. Millar, Director of Property and Projects;
Mr. J. Walsh, City Solicitor;
Mr. N. Grimshaw, Director of City and
Neighbourhood Services;
Mr. S. McCrory, Democratic Services Manager and
Mr. J. Hanna, Senior Democratic Services Officer.

Apologies

An apology for inability to attend was reported from Councillor McVeigh.

Minutes

The minutes of the meeting of 22nd September and the special meeting of 28th September were taken as read and signed as correct. It was reported that those minutes had been adopted by the Council at its meeting on 2nd October.

Declarations of Interest

In respect of agenda item (8a) Minutes of the Meeting of the Shared City Partnership – in so far as it related to Good Relations Grant Aid 2017/18 – the following Members declared an interest and left the meeting whilst this item was under consideration:

- Councillor O'Neill in that a relative was employed by Prime Cuts;
- Councillor Walsh undertook some employment for Coiste Na Nlarchimi; and
- Alderman Spence as he was on the Board of Currie Primary School.

Each of the aforementioned organisations had submitted an application for funding.

Restricted Items

The information contained in the following four reports is restricted in accordance with Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.

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Resolved – That the Committee agrees to exclude the members of the Press and public from the Committee meeting during discussion of these items as, due to the nature of the items, there would be a disclosure of exempt information as described in Section 42(4) and Section 6 of the Local Government Act (Northern Ireland) 2014.

Changes to Current Catering Arrangements

The Committee agreed to defer consideration of this matter to enable the Ulster Unionist Party to receive a briefing.

Update on City Hall Exhibition

The Committee agreed to defer consideration of the report which provided an update on the City Hall Exhibition to enable Party Briefings to take place.

Waste Collections and Alignment of the Fleet Management Unit within City and Neighbourhoods

The Committee was reminded that, at its meeting on 18th August, it had agreed to relocate the Fleet Management Unit to City and Neighbourhood Services by April, 2018. Currently it was part of the Facilities Management Section, which formed part of the Property and Projects Department. The Fleet Unit procured, managed, maintained, repaired and disposed of all the vehicles comprising the Council's fleet. In addition, the Committee was reminded of the high profile public services, such as domestic refuse collection and street cleansing, including parks, that were dependent on the effective and efficient management of fleet assets. Therefore, the Committee had agreed also to authorise the Director of City and Neighbourhood Services Department to submit a further report outlining how the Fleet Management structure and associated support services could best be integrated into the City and Neighbourhood Services Department to support the objectives of that Department's change programme. Accordingly, the Director submitted a report in this regard.

The Committee agreed to:

- (a) Create a new permanent post of Logistics Manager (PO10), to manage the waste collection and fleet elements within the City and Neighbourhood Services Department, with implementation for January 2018.
- (b) Create a new permanent post of Fleet and Transport Manager (PO6) to recognise a revised reporting line and responsibilities and to delete the Fleet Manager post and ensure the temporary postholder was dealt with appropriately in line with BCC HR policies and procedures.
- (c) Realign the reporting line of the Transport and Priority Waste Manager and function from Cleansing Services to report to the newly created Fleet and Transport Manager post, and to refresh the Transport and Priority Waste Manager job description.
- (d) Realign the reporting line of the Operations Manager (Waste Collection and Recycling) to report to the newly created Logistics Manager post and

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refresh the Operations Manager (Waste Collection and Recycling) job description.

- (e) Realign the reporting line of the Technical Standards and Compliance Officer from the Parks and Cemeteries Operational structure to report to the newly created Fleet and Transport Manager post.
- (f) Create a temporary Commercial Waste Collection Manager post to manage and drive improved customer service and operational delivery of Commercial Waste Collection operations and exploit opportunities to maximise income generation.
- (g) Realign the reporting line of the Occupational Road Risk Assistant to the Transport and Priority Waste Manager following the deletion of the Occupational Road Risk Manager post.
- (h) Realign the reporting line of the Waste Transfer Station Officer from the Head of Service to the Waste Manager (Service Planning and Delivery).
- (i) Approve the overall revised staffing structures as detailed in appendix 3 to the report.
- (j) Approve that, after a bedding in period of 12-18 months, this structure be reviewed to ensure that it remained fit for purpose and make further structural refinements if required.

Establishment of a Temporary SPV
(Management Company) to manage Plots 2, 3, 4
and 5 at the Ormeau Gasworks Limited Site,
Gasworks, Belfast

The Committee was advised that the Council had been in discussions with Administrators representing Ormeau Gasworks Limited (OGL) in an effort to address and resolve the structure, title issues and to protect the Council's interests at the Gasworks and particularly on the dissolution of OGL. It was proposed that the Council establish a temporary Special Purchase Vehicle (management company) (SPV) to facilitate an assignment from the Administrators of the Head Leases in respect of Plots 2, 3, 4, and 5 at the Ormeau Gasworks, Belfast, together with a transfer of the arrears portfolio, if any.

The Committee:

- Agreed to the establishment of a SPV to enable assignment from the Administrators to the SPV of the head leases which relate to Plots 2, 3, 4, and 5 at the Ormeau Gasworks Limited site, Gasworks, Belfast;
- Noted that the temporary SPV would be managed and controlled by the Council and would ultimately deal with processing of rent and service charges and agreed to provide an indemnity to the Director of Property and Projects and the City Solicitor who would be appointed as directors;
- Noted that it was intended that the SPV would assign its interest to the relevant subtenants where agreement could be reached and, where agreement could not be reached with subtenants, to deal with those plots in the most advantageous way possible that benefitted the Council. Thereafter, the temporary SPV would be wound up and cease to exist when all structure and title issues had been resolved to the Council's and the SPV's satisfaction; and

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- In accordance with Standing Order 47(2)(a), due to the urgency of the matter where an unreasonable delay could be prejudicial to the Council's or public's interests, agreed that the decision would not be subject to call-in.

Matters Referred Back from Council/Notices of Motion

Notice of Motion re: Citizens Basic Income Scheme

The Committee was reminded that, at the meeting of the Council on 2nd October, the following notice of motion, which had been proposed by Councillor McVeigh, and seconded by Councillor Hutchinson, was, in accordance with Standing Order 13(f), referred to the Committee for consideration:

"This Council recognises the devastating impact that unemployment and benefit cuts can have upon citizens, families and communities.

The Council will explore, as part of a wider employability initiative and with the help of the Executive, the implementation of a Citizens' Basic Income (CBI) scheme. In order to inform this process, the Council will undertake a feasibility study into how it might support a pilot study concentrated within our most deprived communities.

The CBI initiative would mean, for those identified as part of the initiative, the replacement of benefits and pensions with an unconditional flat rate payment. Citizens would then be able to work and earn additional income on top of the basic payment. Such a scheme has the potential to help eradicate poverty and homelessness in the City."

The Committee agreed that a report on the matter be submitted to a future meeting.

Notice of Motion re: Party Leaders' Forum

The Committee considered further a report in relation to the notice of motion on Party Leaders' Forum and agreed that it be deferred to be considered again by the Party Leaders' Forum.

Belfast City Council Decade of Centenaries Programme 2017–2022

The Committee considered the following report:

"1.0 Purpose of Report or Summary of main Issues

- 1.1 To seek the approval of Members on the proposed governance, delivery and content for the Decade of Centenaries Programme.**

2.0 Recommendations

- 2.1** That the Decade of Centenaries commemoration programme be delivered by the Good Relations Unit with the governance emanating from the Strategic Policy and Resources Committee, the Shared City Partnership and party group leaders.
- 2.2** That all other Commemoration proposals and projects be dealt with by the Historic Working Group, with Good Relations input as required, where any potential commemorative activity is of a sensitive nature.
- 2.3** To agree the proposed Decade of Centenaries programme for delivery over the coming 6 years. The programme includes activity within the current Council term, with agreement in principle on activity to be delivered following the Council elections in 2019. Any activity agreed for beyond 2019, would be reviewed at that stage.

3.0 Main report

- 3.1** The Members will be aware of the programme of work in relation to the Decade of Centenaries, which has been ongoing since 2011. The Decade of Centenaries was considered by the Diversity Working Group until March of this year, when that group ceased. Following this a Historic Working Group (HWG) was created to *'prioritise historic events and related issues. That would mean a move away from a Good Relations focus, with Good Relations primarily being discussed by Party Leaders and the Strategic Policy and Resources Committee.'*
- 3.2** *The HWG met on 3 August and agreed the following Terms of Reference:*
- *to consider how the Council can maximise and promote the historic richness of legacies and assets of Belfast;*
 - *to develop a long term plan to celebrate, promote and commemorate our historic assets and events*
 - *to apply the agreed core set of principles established to commemorate any events;*
 - *to advise on the detailed decade of centenaries programme once agreed via Party Leaders and Strategic Policy and Resources Committee; and*
 - *to make recommendations to the Strategic Policy and Resources Committee regarding the issues above.*

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- 3.3** The Committee will know that the Council delivers an annual District Council Good Relations programme which includes a work stream on Decade of Centenaries. Since the beginning of the Centenaries period, the Good Relations Unit has been the main council unit responsible for the delivery this work.
- 3.4** Members will also be aware that the Shared City Partnership (SCP), formerly the Good Relations Partnership, is a working group of council established to advise on good relations issues. This group is also the formal mechanism for consideration of PEACE IV proposals.
- 3.5** On this basis it is considered more appropriate for the Shared City Partnership, rather than the Historic Working Group to oversee the Decade of Centenaries programme since this programme has clear good relations outcomes. This would take Decade of Centenaries out of the remit of the Historic Working Group and remove this remit from the HWG's terms of reference thus avoiding duplication. However, all other commemorative activity, outside of the Decade of Centenaries programme, would sit within the remit of the HWG.
- 3.6** In support of this, the PEACE IV local action plan also contains a community focused piece of work in relation to the Decade of Centenaries, which again will be driven out of the Councils overall Good Relations work. There is clear benefit in keeping all of this work co-ordinated through the one governance mechanism.
- 3.7** As a working group of council, all Shared City Partnership recommendations require approval by The Strategic policy and Resources Committee (SP&R). Officers also recommend that all potentially sensitive elements of the Decade of Centenaries programme would be brought first to the Party Group Leaders to consider before being brought to SCP and then to SP&R for approval.

3.8 Future Programme

In 2011, Members of the then Historic Centenaries Working Group had agreed a three phased approach to the Decade of Centenaries, divided into 3 phases. The first period, 1912-1914, was entitled 'Shared History, Differing Allegiances'. The second period, 1914-1918, would cover the period of World War I, including the Somme and the Easter Rising. This activity, under the banner of 'Belfast; Reflections on 1916' was hugely successful. The third period, 1918-1922, would cover the end of WWI, the 1918 elections and the establishment of parliaments in Belfast and Dublin.

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- 3.9 Major exhibitions were commissioned for the Covenant, the Somme and the Easter Rising and that there was a Civic Dinner to mark each of these three major historical events. All of this activity, and more, has been delivered thus far.**
- 3.10 At the August 2016 meeting of the Diversity Working Group, Members requested that officers develop a programme for the remainder of the Decade, until 2022.**
- 3.11 In line with the request of Members, a programme was developed, in consultation with the Parties and the Diversity Working Group for consideration regarding the key events to be delivered for the remainder of the Decade of Centenaries; 1917 – 1922. The proposals sit within a number of themes and contain a series of events to be delivered within each theme (see appendices 1 and 2)**
- 3.12 Central to the events programme, Members also requested that in addition to continuing with the previously agreed Decade of Centenaries Principles, the following would also apply:**
- Activity being planned would continue with the objective of having a strong Belfast focus, exploring the human stories of lost lives and be respectful.**
 - The current Principles, agreed in 2011, will inform all activity within the final phase of the Decade of Centenaries**
- 3.13 In discussions with Party Group Leaders, they requested that officers also explore the possibility of delivering a large exhibition covering the themes within appendix 1 during this final phase of the Decade of Centenaries.**
- 3.14 With the ceasing of the Diversity Working Group, Party Group Leaders agreed to the delivery of year one of the programme (appendix 3), with the May and June elements to be resourced through the Good Relations Action Plan. Subsequent to this, the Budget Panel agreed to the financing of the remainder of the 2017 – 2018 programme at its June meeting. Officers are undertaking work in relation to the delivery of these activities.**
- 3.15 While parties have been consulted and involved in developing the proposed themes and programmes for 2018 – 2022, no approval has been granted to deliver these yet.**

3.16 Financial and Resource Implications

All programme activity for the 2017/2018 financial year is fully funded. No agreement on funding beyond March 2018 has been made. Potential costings are detailed in appendix 2 and would need to be considered through the estimate setting process.

3.17 Equality or Good Relations Implications

The Decade of Centenaries programme is included within the Good Relations Action Plan, which was screened out following an Equality Screening exercise.”

Appendix 1: Proposed themes from 1917 – 1922

In preparing the programme of events and activities for 1916, Members had requested that any Council activity should focus on the following elements:

- That any activity would have a strong Belfast focus
- That the human stories of lost lives would be explored, as a common thread
- That commemoration activity would be respectful

Thematic approach:

Following consultations with Parties in 2016 and early 2017 the following significant events are being suggested for inclusion within the remainder of the Decade under a number of themes, as follows:

1. Politics and Parliaments.

The Irish Convention of August 1917 – March 1918. The Convention met in City Hall. General Election of 1918. First meeting of Dáil Eireann in the Mansion House in January 1919.

2. The end of World War I.

Post war Belfast, changing roles, injury, trauma and loss. Treaty of Versailles. European Borders redrawn.

3. The politicisation of women

In 1918, women over 30 had the vote for the first time in a General Election. First woman MP elected. Women in the Trade Union movement.

4. Labour must wait.

Both in Ulster and in the rest of Ireland, advances in the labour movement had to take second place to the constitutional issues of the day.

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5. Violence, conflict, militarisation and displacement.

Between July 1920 and September 1922, Belfast experienced a series of outbreaks of rioting, violence and killing, resulting in huge loss of life and displacement of people from neighbourhoods across the City. 450 people died violently during this period. In October 1920, the Ulster Special Constabulary was founded and by 1922, the A, B and C specials numbered 32,000. On the 22nd June 1922, the RUC was founded.

6. The Kings Speech

June 1921, opening of the new Northern Ireland Parliament at City Hall by King George V. In his speech, he called on Irishmen 'to forgive and forget and to seek for the land loved a new era of peace, contentment and good will'.

7. Anglo Irish Treaty. Partition of Ulster; Partition of Ireland

In February 1920, the Government of Ireland Act (4th Home Rule Bill) provided for the setting up of two parliaments on the island. The Kings speech of 1921 was seen as paving the way for the truce on the 11th July 1921 in the Anglo-Irish war, leading directly to the Anglo-Irish Treaty negotiations.

These themes incorporate similar popular themes that have been woven through the Council's Decade of Centenaries Programmes over the first two phases: Women, the Labour movement, Politics, conflict, the social life of the City, as well as forthcoming key momentous events such as the opening of the new NI Parliament in City Hall. The themes, with a strong Belfast connection, could be reflected through any style of activity similar to the first two phases, such as talks, lectures, exhibitions and drama.

Appendix 2: Outline activity and broad costs for programme from 2017 – 2022

Based on previous programmes the following indicative costs would be required in the delivery of work around the Decade of Centenaries over the period covered by the proposals in this report.

Politics and Parliaments.

Activity	Date	Potential cost
An exploration of the Irish Convention of August. (Talk/lecture) Possible re-enactment of the Convention, using drama and use of the Council Chamber as a venue, subject to agreement and approval	October 2017	£10,000
An analysis of the General Election of 1918 and the First meeting of Dáil Eireann in the Mansion House in January 1919. (Talk/Lecture)	January 2018	£2,500

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The end of World War I.

Activity	Date	Potential cost
End of the First World War (Talk/lecture/candle event)	November 2018	£1,500
Belfast after the First World War (Talk/lecture)	November 2018	£1,500
Europe after the First World War (Talk/lecture)	February 2019	£1,500

The politicisation of women

Activity	Date	Potential cost
Women and politics in post war Belfast, Representation of the People Act Feb 1918 (Talk and drama evening)	February 2018	£2,500

Labour must wait.

Activity	Date	Potential cost
Evening event on "Labour must wait", to explore the interface between the labour movement and the constitutional priorities of the day for Unionism and Nationalism. (Talk and drama evening)	May 2019	£2,500

Violence, conflict, militarisation and displacement.

Activity	Date	Potential cost
Militarisation. The early years of the RUC. Relocation of personnel. Establishment of the Special constabulary (Talk/lecture)	Oct 2020	£1,500
Violence, conflict and displacement in Belfast from 1920 – 1922 (Talk/lecture)	April 2021	£1,500

The Kings Speech

Activity	Date	Potential cost
Re-enactment of the Official Opening of the Parliament of Northern Ireland, using the Council Chamber	June 2021	£5,000

Anglo Irish Treaty. Partition of Ulster; Partition of Ireland

Activity	Date	Potential cost
War, treaty and the Craig Collins Pact (Talk and drama evening)	November 2021	£2,500
An exploration of the impact of partition on Northern Nationalists and Ulster Unionists within Cavan, Monaghan and Donegal (Talk/lecture)	February 2022	£1,500

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The end of the Decade of Centenaries (Conference)	March 2022	£5,000
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The costs could be borne by the Council's District Council's Good Relations Programme, which is 75% funded by the Executive Office and core Council costs.

An exhibition to capture the above themes into one exhibit would cost in the region of £60,000, based on previous experience. A suitable timeframe for this has been identified as being best delivered within the period 2019 – 2021, but incorporating all of the themes within the whole of the third phase. There is currently no resource for this.

Previous Civic Dinners have cost in the region of £20,000 each. Currently there are no plans for any civic dinners in the final phase.

Appendix 3 – Programme delivered in this financial year

At Budget Panel and subsequently at the Strategic Policy and Resources Committee meeting on the 24th March 2017, agreement was reached on a series of events and activities to be delivered within the 2017 – 2018 financial year, as follows:

Theme: Politics and Parliaments

Activity	Date	Potential cost
An exploration of the Irish Convention of August. (Talk/lecture)/Possible re-enactment of the Convention, using drama and use of the Council Chamber as a venue, subject to agreement and approval	October 2017	£10,000
An analysis of the General Election of 1918 and the First meeting of Dáil Eireann in the Mansion House in January 1919. (Talk/Lecture)	January 1918	£2,500

Theme: The End of World War I.

Activity	Date	Potential cost
Battle of Messines and Passchendaele	May/June 2017	£4,000
The World and the First World War- Russian Revolutions (Talk/lecture)	November 2017	£1,000

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Theme: The Politicisation of Women

Activity	Date	Potential cost
Women and politics in post war Belfast (Talk and drama evening)	February 2018	£3,000

Events around the Battle of Messines and Passchendaele were delivered by external organisations, namely the 36th Ulster Division Memorial Association and the Fellowship of Messines Association in May and June this year. Members will also be aware that at its August meeting, it approved a small sum of money for a series of events to be delivered later on in the year by Clifton House. This was funded through the Good Relations Action Plan.

The remaining events, which are being delivered by the Council are as follows:

1. The Irish Convention of 1917-1918: The Last Hope of Averting Partition? Thursday 26th October 2017, 6.30pm, Council Chamber.
2. The Russian Revolutions and World War I; Monday 27th November 2017, 6.30pm, Banqueting Hall.
3. An analysis of the General Election of 1918 and the first meeting of Dáil Eireann in the Mansion House in January 1919; Thursday 18th January 2018, 6.30pm, Banqueting Hall.
4. The Representation of the People Act 1918, and its impact on women in politics; Thursday 8th February 2018, 6.30pm.

The Committee adopted the recommendations.

Strategic Issues/Belfast Agenda

**City Centre Social Outcomes Fund Update –
Proposed Recasting to Support the City’s Growing
Tourism Infrastructure**

The Committee considered the following report:

“1.0 Purpose of Report or Summary of main Issues

- 1.1 **The purpose of this report is to update Members on proposals to recast the focus of the City Centre Social Outcomes Fund to support the city’s growing tourism infrastructure.**

2.0 Recommendations

2.1 The Committee is asked to:

- agree that the £4m City Centre Social Outcomes Fund, which was previously agreed by Committee in September 2015, is re-aligned to support capital tourism projects and/or social economy opportunities, with an emphasis on the development of community tourism.
- agree that investment under this fund is prioritised in the East and West given the substantial investment in the Belfast Rapid Transit network and the area surrounding the Transport Hub in the city centre which will act as the focal gateway for tourists arriving in the city.
- note that, if agreed, an outcomes framework will be developed and that this investment will also form part of the Council's contribution to the City Deal.
- agree in principle the recommendations as laid out in the Table 1 below and to note these projects will be subject to the Council's three stage approval process for all physical projects. It is therefore recommended that these projects are added as Stage 1 – Emerging Projects with further information to be brought back to Committee in due course.
- note that work is continuing on tourism opportunities in other areas of the city as outlined at 3.12 below and that the potential for a further phase of funding will be examined for similar projects in the other areas of the city as this work develops.

3.0 Main report

3.1 Members will be aware that one of the ambitions laid out in the Belfast Agenda is to increase the number of tourists to the city along with the amount of tourism spend. This is supported by the vision which is laid out in the Council's Integrated Tourism Strategy, which was approved by Committee in May 2015, to *'welcome the world and share its history by creating a destination that the world wants to experience first-hand'* and which sets a challenging target of doubling the value of tourism by 2020. One of the other facets of the Belfast Agenda is to grow the city's economy and to increase the opportunities in the city for social economy and entrepreneurship. The substantial investment which is either currently underway or planned in tourism infrastructure across the city including the £100m Integrated Transport Hub which will act as the gateway access point for visitors arriving in the city, the proposed new

cruise ship terminal at the Belfast Harbour, the growing number of hotels and the Belfast Rapid Transit (BRT) system provide the opportunity to act as catalysts for a range of social economy opportunities related to tourism including cafes, walking tours, cultural and tourism trails, craft and art opportunities etc.

- 3.2** The majority of tourism at the moment is concentrated in and around the immediate vicinity of the city centre given the concentration of tourism products including the Titanic Visitor Attraction and the City Hall and the easy accessibility of the city centre from the airport/train station and cruise ship docking point. Members will also be aware of the work currently underway on the development of a City Deal that a key component of this will be the creation of a new regionally significant tourism attraction in the city centre – the ‘Belfast Story’. This will help to reinforce the attraction of the city centre in terms of visitor numbers.
- 3.3** However, Belfast’s unique and rich story extends past the city centre and there is a need to ensure that the benefits of tourism growth are felt right across Belfast.
- 3.4** Members, through the Area Working Groups (AWGs), have already recognised the potential of local tourism and under the Local Investment Fund(LIF) and the Belfast Investment Fund (BIF) a number of the AWG’s have already prioritised investment in local tourism products for example the Eastside Visitor Centre in East and Faightle Feirste Thiar in the West. The AWGs have also regularly received presentations from community groups who have innovative ideas about ways to increase local tourism and this enthusiasm, new thinking and goodwill can now be built upon.
- 3.5** Members will also recall that the importance of local neighbourhoods in telling the rich story of Belfast has already been recognised by Committee and is evidenced by the Committee approval in May 2017 for the delivery of this year’s Tourism Plan which placed an emphasis on the development of community tourism. This outlined the aim of developing tourism infrastructure across the city, providing support to tourism related groups and enhancing the product offers. In August of this year Committee further agreed that the first stage of activity in respect of local tourism would be to prioritise work with partners in East and West Belfast with the introduction of the new BRT system.
- 3.6** Members back in September 2015 agreed the establishment of the £4m City Centre Social Outcomes Fund. However, as outlined above since this time the ambitions and the agenda

of the Council have moved on with the finalisation of the Belfast Agenda and there is now an opportunity to re-align this fund to support in the first instance tourism initiatives and/or social economy initiatives which are developed to support the growing tourism infrastructure. It is also therefore proposed that its scope is extended beyond the boundary of the city centre.

- 3.7 Similar to the BIF/LIF it is proposed that this will be for capital projects only. All projects under this funding stream will be subject to going through the Council's three stage approval process for physical projects and will be subject to the same level of rigorous due-diligence as all LIF and BIF projects.
- 3.8 It is important for Members to also note that these projects funded under this stream will be more than just a capital investment. It is intended that the capital investment will act as a catalyst and that these projects will deliver wider social outcomes including employment opportunities and how we can work with partners to maximise these – e.g. the Department for Communities who are currently looking at neighbourhood tourism as the new basis for their regeneration activity under Neighbourhood Renewal. In addition, officers will work with the Groups to see how programming opportunities around these projects can be maximised – for example the development of tours, opportunities for co-events which will bring people across the city; opportunities for how these investments can enhance the work already underway on the Good Relations agenda, for example, bringing people to areas of the city they might not otherwise access.
- 3.9 Given this Members are asked to note that, if agreed, an outcomes framework will be developed and that this investment will also form part of the Council's contribution to the City Deal.

Projects proposals

- 3.10 As outlined above there has already been a range of work undertaken in respect of local tourism given the work to date on the Integrated Tourism Strategy, the conversations around the Belfast Agenda and discussions and proposals which have been raised at the AWGs.

Through all these mechanisms a number of projects have already been identified as laid out in the Table 1. These projects are concentrated in the East/West and the area around the Transport Hub given the significant investment in these infrastructure developments.

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Members are asked to note that these projects have synergies with other tourism projects in the areas as evidenced by the Map at Appendix 1 and that projects are being brought forward now due to the risk of losing additional match funding, potential to acquire buildings and/or the potential for future match funding. Members are asked to agree the projects as outlined in Table 1 below.

3.11 Table 1 Proposed projects

PROJECT	IMPACT AREA	DESCRIPTION	RECOMMENDATION
Shankill Mission	West	Development of a social economy training hotel	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £750,000
Eastside Visitor Centre	East	Development of a new Tourism exhibition space and extension of building at CS Lewis Square	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £700,000 <i>Potential match funding – UV</i>
Rock Centre	West	Development of new tourism visitor centre	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £200,000
Coffee Culture	Transport Hub	Development of a social economy café designed to support investment in tourism infrastructure including the Transport Hub and Gilpins	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £100,000 <i>Potential match funding – UV</i>
Assembly Buildings Conference Centre	Transport Hub	Exhibition and Genealogical Research Space	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £90,000
Sandy Row Community Forum	Transport Hub	Development of a Tourism Trail (with digital	Add as Stage 1 – Emerging with an indicative ringfenced

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PROJECT	IMPACT AREA	DESCRIPTION	RECOMMENDATION
		element) to complement the Transport Hub	allocation of £80,000 <i>Potential match funding – UV</i>
Belfast Orange Hall Museum	West	Disability Access to Museum/ Renovation of frontage on the Cultural Corridor	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £80,000
James Connolly Interpretive Centre	West	Development of a dedicated interactive exhibition, study area, library of Connolly's writing and tourist facilities	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £1,000,000
Roddy McCorley Museum	West	Development of a modern interpretative museum and existing grounds	Add as Stage 1 – Emerging with an indicative ringfenced allocation of £1,000,000

* See Map at Appendix 1

3.12 The Committee is asked to note that these are ‘in-principle’ recommendations only at this stage and do not constitute final investment decisions in any project. As with all projects these will be required to go through the Council’s three stage approval process and Committee will be kept up to date of their progress. All projects will be tested against the Council’s 4 ‘investment abilities’ – feasibility/affordability/deliverability and sustainability. Other areas/initiatives

3.13 Members will appreciate that there is a need to ensure that the benefits of local tourism are felt across the city and the Committee is asked are asked to note that there are a number of other initiatives currently underway across the city which fall outside the prioritised area including –

- **North – Belfast Hills/Belfast Castle/Belfast Zoo/Cavehill Country Park and the north Foreshore (see Map at Appendix 1) – Members will be aware that it has been**

agreed to explore the future options in relation to Belfast Zoo. Work is also currently underway at looking at options for the 'Old Zoo' as well as the options for Belfast Castle. In addition, Members will be aware that the development briefs for the tourism/leisure uses at the North Foreshore have recently been returned and that there was a high level of interest in this and that these are currently being assessed. Council officers are also progressing discussions with the National Trust in respect of the Belfast Hills and how this significant natural asset can be fully utilised from a tourism perspective.

- South – Botanic Gardens (Tropical Ravine/Palm House)/Friar's Bush/Lagan Corridor/Gatekeepers Cottage/Stranmillis Gateway – Members will be aware that the Tropical Ravine is currently undergoing a £4.2m redevelopment supported by Heritage Lottery funding and is due to re-open in February. Also, Members agreed last month that the Palm House was added to the Capital Programme and that conversations are initiated with HLF with the aim of carrying out a similar refurbishment on the Palm House. This could represent over £8m being invested in Botanic Gardens and will be a major step in restoring this park to its Victorian glory and creating a significant tourism and heritage offering. This is further supported by the historic Friar's Bush Cemetery next door as well as the Ulster Museum and QUB. The South AWG also agreed to focus its attention on the Lagan as a significant tourism and leisure offering and commissioned the 'Back to the River' study as part of this. Works on the new £3.7m Stranmillis Gateway is due to commence early next year.

3.14 Officers are continuing to engage with relevant tourism organisations etc. in other parts of the city to see how local tourism initiatives can be developed in these locations.

3.15 Financial & Resource Implications

- *Financial* – £4m - the monies for this Fund have already been ringfenced – this is simply repurposing the Fund to allow for projects outside the city centre and to support projects with a focus on tourism. It is recognised that further support may be required for other initiatives in areas of the city as these further develop and it is purposed that this will be kept under review and further updates will be brought back as required for Members.

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- **Resources – officer time to work with Groups to develop up projects.**

3.16 Equality or Good Relations Implications

The Fund will be subject to the Council’s equality screening process.”

Moved by Councillor McDonough-Brown,
Seconded by Councillor O’Neill,

That the Committee agrees that the £4m City Centre Social Outcomes Fund be re-aligned to support tourism projects and/or social economy opportunities, with an emphasis on community tourism but that the Committee does not agree to the projects at this time pending further assessment on which projects could be brought forward.

Amendment

Moved by Councillor Beattie,
Seconded by Councillor Walsh,

That the Committee agrees to adopt the recommendations as set out in the report but that other projects be allowed to be brought forward for inclusion on a reserve list.

On a vote by show of hands fourteen Members voted for the amendment and four against and it was declared carried.

The amendment was thereupon put as the substantive motion, when thirteen members voted for and five against and it was declared carried.

Governance/Members' Issues

**Greater Clarendon (Sailortown) Stakeholders Forum –
Appointment of Members**

The Committee was reminded that the Greater Clarendon (Sailortown) Masterplan had been published by the Department for Communities (DfC) in December, 2016 following a consultation exercise to which the Council had submitted a corporate response.

The plan committed the Department to the preparation of a Delivery Framework and to the establishment of a forum of key stakeholders which would:

- Support the development of the Delivery Framework;
- Support and advise in terms of the delivery and monitoring of the Framework; and
- Provide a key communication channel with other stakeholders.

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The forum membership would be drawn from across the private, community and business sectors and statutory agencies. The first meeting was scheduled to be held on 16th November and it was expected that it would meet at least on one further occasion in December/January to finalise the Delivery Framework. Thereafter, the Forum would meet to support and advise in terms of the delivery and monitoring of the Framework as well as continue to provide a key communication channel with stakeholders.

The Department for Communities had issued an invitation for all Members of both the Castle and Oldpark District Electoral Areas to be appointed to the Forum. It was pointed out that the appointments were not based on proportionality but geographically based. Therefore, it would be appropriate for the Committee to accept the invitation.

The Committee approved the appointment of all Members of both the Castle and Oldpark District Electoral Areas to the Clarendon (Sailortown) Stakeholders Forum.

Request to Film Council Meeting for BBC Documentary

The Committee was advised that Erica Starling Productions had been commissioned by BBC Northern Ireland to make a documentary about the decriminalisation of homosexuality in Northern Ireland. As part of that documentary, they were keen to film Councillor Dudgeon due to his involvement with the campaign for decriminalisation.

The Democratic Services Manager reported that the production company had requested specifically to film Councillor Dudgeon during the monthly Council meeting on 1st November, 2017. The company had been advised that, should permission be granted, they would be required to film from a static position at the rear of the Council Chamber. It was not anticipated that the filming would cause any disruption to the proceedings of the meeting.

In previous years, the Council had permitted the filming of individual members about whom documentaries were being made, although those documentaries were about the year in office of sitting Lord Mayors.

If the Committee was minded to accede to the request, then, following the ratification of the minutes of the meeting of the Strategic Policy and Resources Committee at the Council meeting on 1st November, representatives of the production company would require access to the Council Chamber to commence filming.

The Committee agreed to accede to the request from Erica Starling Productions to film at the monthly Council meeting on 1st November, 2017.

Physical Programme and Asset Management

Area Planning – Peace IV

The Committee considered the undernoted report:

“1.0 Purpose of Report or Summary of main Issues

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1.1 The purpose of this report is to:

- Provide members with an update on initial thoughts around developing our approach to area planning using Peace IV as a catalyst to develop this work.

2.0 Recommendations

2.1 The Committee is asked to:

- Note the contents of this report
- Approve the further development of this work with initial engagement through Party Group briefings and Area Working Groups.

3.0 Main report

Area Planning

3.1 The Belfast Agenda is the city's first community plan which sets out our joint vision and long-term ambitions for Belfast's future, as well as outlining our priorities for action over the next four years.

3.2 One of the key priorities identified in the draft document is 'living here' with a key work stream to 'Design an integrated, inter-agency approach to neighbourhood regeneration and maximise the impact of local assets and investment'.

3.3 Despite significant capital and revenue investment in local areas across Belfast, too often we are not maximising the opportunities and resources available to us. Through our community planning process, we now have an opportunity to start to integrate a range of programmes and services at an area level in order to improve outcomes for our residents, and visitors.

3.4 To start to progress this, some of the key pieces of work that we want to develop with members and partners include;

- Developing our approach to area working and model for area planning;
- Developing a neighbourhood regeneration framework which will include a range of key workstreams identified in the Belfast Agenda ,for example, employability and skills, health and wellbeing, community safety, good relations.

3.5 To help achieve the above we need to harness some of the opportunities that currently exist through current and planned

investment in specific areas. Where there are current investment opportunities the Council can lead on developing an emerging area planning model for delivering against the priorities identified in the Belfast Agenda.

Peace IV

- 3.6** One of the opportunities we have to test this area planning approach exists through Peace IV. Council officers have been working closely with Special European Union Programmes Body (SEUPB) over the past number of months to submit an action plan for Belfast which, if successful will provide significant investment both capital and revenue to deliver a number of projects under the themes of Children and Young People, Shared Spaces and Services and Building Positive Relations. We have received positive feedback from the SEUPB steering committee and are hopeful that we will be successful in our application for funding.
- 3.7** The Shared Spaces and Service theme that was submitted as part of this plan focused on delivery along the Springfield Road area. This area has a number of interfaces including the longest physical barrier in the city. In the Peace IV submission, a number of sites are proposed are possible physical regeneration projects with significant programming opportunities also forming part of the submission.
- 3.8** The proposed initiatives under, Peace IV presents a unique opportunity to be a catalyst for social and economic regeneration, peace building and reconciliation through improved connectivity and greater emphasis on shared space. The Peace IV plan should not be delivered in isolation. Importantly, existing and potential new programmes of work within the area could also be aligned to build on the potential to improve outcomes for residents in this area.

Complimentary Work

- 3.9** As well as the potential work included in the Peace IV bid there are a number of complementing existing and possible new investment opportunities in this area, both capital and programming, which include approaches from the Council and other statutory partners.
- 3.10** The capital investment opportunities range from potential housing developments, community projects, Belfast City Council capital projects (including those we are delivering

under Building Successful Communities), Department for Communities capital programmes and potential developments of the Invest NI site. Recent major investment in the area also includes the Innovation factory and E3 campus.

- 3.11 There are also opportunities to align programming work of both the council and partners in a more integrated way and contribute to key policy priorities for the city through this area planning approach such as employability and skills, health and wellbeing, community safety and others and start to shape how we do things better at an area level.

Fresh Start

- 3.12 Members will be aware that an Executive Action Plan on '*Tackling Paramilitary Activity, Criminality and Organised Crime*' was published in July 2016. Recommendation (Action B4) states that:

The Executive should establish a fund to support ambitious initiatives aimed at building capacity in communities in transition, including through developing partnerships across civil society and across community divisions.

- 3.13 In order to progress this recommendation, it was decided to take an area based approach, with the following areas identified within Belfast:

- 1) New Lodge and Greater Ardoyne.
- 2) Lower Falls, Twinbrook, Poleglass, Upper Springfield, Turf Lodge and Ballymurphy.
- 3) Shankill (upper and lower, and includes the Woodvale).
- 4) The Mount (1) (2) and Ballymacarrett (2) and (3) in East Belfast.

- 3.14 Following a procurement process Co-operation Ireland have been appointed as a Strategic Partner to support the Executive Office (TEO) in the delivery of Action B4, and their role will be to develop Area Transition Plans in respect of each of the identified areas by the New Year.

- 3.15 TEO have made clear as part of the process that the Strategic Partner must engage and consult with Council in order to identify relevant priorities and ongoing work to ensure a co-ordinated and collaborative approach is taken.

- 3.16 Members will note that the areas identified at sub point 2 above fall within the Springfield Road corridor identified within the PEACE IV Shared Space theme. Early engagement

with the Strategic Partner has already taken place to explore and exploit potential synergies and opportunities to maximise outcomes through this area based approach.

- 3.17 With regards to these investment opportunities there are a number of significant links and potential synergies which could be brought together in terms of understanding the whole narrative of what can be achieved in this area through investment both physical and revenue.

Other Areas

- 3.18 We are aware that we need to develop our area planning approach across the city; further work will be required to develop this approach. There are opportunities to develop similar area planning approaches in other parts of the city. We request that further discussions on this approach take place with elected members through party group briefings and area working groups with regular updates coming back to SP&R.

3.19 **Financial & Resource Implications**

Financial: Council has already submitted a bid to SEUPB with regards to the delivery of the Belfast Action Plan, all delivery costs will be included in this bid. With regards to the development of an area plan, further work is required to develop this including any potential costs.

- 3.20 Staff: As outlined above staffing costs are included in the Peace IV action plan, further staff resources to work up any future area plans will be allocated from current resource with alignment to the development of our approach to area working

3.21 **Equality or Good Relations Implications**

Any future model on area planning will be screened for equality and good relations implications.”

The Committee adopted the recommendations.

Physical Programme Update

The Committee considered the undernoted report:

“1.0 Purpose of Report or Summary of main Issues

- 1.1 The Council’s Physical Programme covers over 350 projects under a range of funding streams including the Capital Programme, the Leisure Transformation Programme, the Local Investment Fund (LIF), the Belfast Investment Fund (BIF) and the projects which the Council is delivering on behalf of other agencies. This paper provides an update for Members on the Physical Programme

2.0 Recommendations

- 2.1 The Committee is asked to note the contents of this report and –

Communication and Engagement Activity – Physical Programme

- note the update in relation to recent and planned communication activities as outlined at 3.2 below

Belfast Investment Fund

- North AWG - approve the recommendation from the North AWG as laid out at 3.3 below in respect of their BIF allocation
- South AWG – *Stranmillis Gateway* – note that works are due to commence next month on the Stranmillis Gateway which will require the Council to enter into access agreements with adjoining Landowners. In order that construction is not delayed approval is sought to grant delegated authority to the Director of Property and Projects in conjunction with the Director of Legal Services to make arrangements and enter into any necessary Agreements to progress and complete the works (see 3.4)

Local Investment Fund

- note the recommendation of the South AWG in respect of the underspend of SLIF2-12- project (see 3.5) to be reconsidered for topping up some under-resourced projects subject to officer feedback.

Non-recurrent projects

- agree the two proposed projects (Relocation of 5 Belfast Bike Docking Stations and match funding for the RDP- Basic Services Measures for Hannahstown Community Association) as outlined at 3.6 below

3.0 Main report

Key Issues

Physical Programme – Communication and engagement activity

3.1 Members will be aware that the Council runs a substantial physical programme covering over 350 projects under a range of funding streams including the capital programme, BIF and LIF together with the projects that it is delivering on behalf of other agencies including the Executive Office and the Department for Communities.

3.2 A detailed overview of the recent and upcoming communication and engagement activities in respect of the physical programme is attached at Appendix 1 but Members are asked to note the following highlights

- Extensive media coverage of the official opening of the £40m Connswater Community Greenway
- the following LIF projects were officially opened – Palmerston Memory Garden (ELIF2-16 - £36,000); St Paul's Amateur Boxing Club (WLIF2-12- £25,000); Cavehill Bowling and Tennis Club (NLIF2-01 - £100,000); Solas (SLIF2-04 - ££100,000) and Gort Na Mona 3G pitch (WLIF2-05 -£140,000)

Members are asked to note that upcoming engagement and planned events in respect of projects under the physical programme

- LTP - Andersonstown and Robinson development (Oct 18th) – ‘*Cutting the sod*’ photo-call/social media etc. to mark works starting on site on the two new £45m leisure developments
- LTP - Stakeholder Engagement event (6th November – City Hall) – this is a meet and greet event for employability and local training providers providers to promote upcoming employment opportunities under the LTP and provide an insight into the skills and/or

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qualifications required as well as the recruitment and selection process

- **BIF - Stranmillis Gateway – ‘Cutting the sod’ – (early Nov – date TBC) - photo-call etc. to mark works starting on the new £3.7m works at Stranmillis which will include the development of a navigation lock, an iconic foot and cycle bridge, the refurbishment of the existing weir and high quality landscaping with associated path connections**
- **Urban Villages – Lagmore Community Forum (Nov 16th) - Official opening of this new community facility – this new £370k facility was funded by Urban Initiatives and delivered by the Council**

Belfast Investment Fund

- 3.3 North AWG - The North AWG at its meeting on 27 September 2017, made the following recommendations for the consideration of SP&R in relation their BIF allocation. Members are asked to note that this project is being added as a Stage 1 – Emerging project and will be required to go through the Council’s agreed stage approval process**

Project	Stage	Notes
Hillview Boxing Club	Add as Stage 1 – Emerging with an indicative ring- fenced allocation of £400,000	To be considered in the context of facilities in the wider area including the Upper Ardoyne Youth Centre which the People & Communities Committee at its meeting on 10th October agreed would be brought back into Council ownership

- 3.4 South AWG – Stranmillis Gateway – As outlined in 3.2 above work is due to commence next month on the new £3.7m Stranmillis Gateway which has received £2.15m of funding under BIF. Members are asked to note that the awarding of this contract will require Council to enter into access agreements with adjoining Landowners to facilitate the works. These**

arrangements can only be made after the appointed contractor has met with Council Officers and the access requirements are finalised. In order that construction is not delayed approval is sought to grant delegated authority to the Director of Property and Projects in conjunction with the Director of Legal Services to make arrangements and enter into any necessary Agreements to progress and complete the works.

Local Investment Fund

- 3.5 South AWG - Members are asked to note that the South AWG at its meeting on 25th September made the following recommendations for the consideration of SP&R in respect of LIF

Project	LIF Allocation	Notes
GVRT (SLIF2-12) Blythefield	£20,000	£20,000 transferred back into the LIF2 fund and reallocated to other projects subject to officer feedback

Capital Financing – Non-recurrent projects

- 3.6 Members will recall that in March of this year they agreed that the unallocated capital financing budget would be ringfenced for projects which may arise through in 17/18 which required non-recurrent capital funding. Members are asked to note that a number of projects have been proposed which require non-recurrent capital funding and Members are asked to agree the two projects as outlined below

- *Belfast Bike Share Scheme – Proposed relocation of docking stations* – The City & Growth Committee at its meeting on 13th September agreed the relocation of a number of 5 under-performing bike docking stations (either due to low rentals and/or their close proximity to other sites) to enable a better deployment of the existing resources to increase usage and membership income without increasing the management cost. It was noted that this would cost up to £30,000 (approximately £6k per site). Members are asked to note that the 5 new sites have been picked due to high

levels of interest in these sites, requests from the public and Members feedback, areas of high footfall and that their natural fit with the wider network both in relation to the Belfast Bikes and the national Cycling Network. The City Growth and Regeneration Committee recommended that this was referred to the Strategic policy and Resources Committee (SP&R) given the capital implications. Members are asked to agree that £30,000 of non-recurrent monies are allocated to this relocation

- *Rural Development Programme* - match funding requirement of up to £16,666 from the Council to ensure that monies can be secured under the Rural Development Programme for the Basic Services Measure in support of Hannahstown Community Association. The City Growth and Regeneration Committee, at its meeting on 11th October, asked that this be referred to the SP&R Committee for consideration
- The Director of Finance and Resources has confirmed that these are within the affordability limits of the Council

Peace IV

- 3.7 Members will note that there is an update on Peace IV also on the agenda for discussion at today's Committee. One of the key aspects of the Council's Local Action Plan is the Shared Spaces theme which contains a substantial element of the capital works. Members will be aware that there is a tight timescale of respect of Peace IV and although the Council is not yet in receipt of a formal letter of offer it is recommended agree that the necessary procurement processes (including the invitation of tenders and/or the use of appropriate 'framework' arrangements) be initiated for any Peace IV capital projects as required with contracts to be awarded on the basis of most economically advantageous tenders received and full commitment to deliver to ensure all projects can be delivered within the funding deadline.

3.8 Financial & Resource Implications

Financial – The physical programme is worth approximately £325m

Resources – Resources from Property and Projects and appropriate departments in working up proposals in conjunction with groups.

3.9 Equality or Good Relations Implications

No implications.”

The Committee adopted the recommendations.

Area Working Update

Area Working Group (AWG) Minutes

The Committee approved and adopted the minutes of the meeting of the South Area Working Group of 25th September; the North Area Working Group of 27th September; the West Area Working Group of 28th September; and the East Area Working Group of 5th October.

The Chairperson advised that an issue which had been raised by a Member concerning the accuracy of the minute of the East Area Working Group meeting of 5th October, in so far as it related to the provision of alleygates, could be raised again at the next Working Group meeting.

Social Innovation Challenge Programme

The Committee:

- Approved the recommendation that Charter NI receive £15,000 of funding from the Social Innovation Challenge Programme on behalf of the Diamond Residents Group for its Street by Street project; and
- Approved the recommendation that Upper Springfield Development Trust receive £30,000 of funding from the Social Innovation Challenge Programme on behalf of the Social Prescribing Programme (£15,000) and the Community Safety Intervention Programme (£15,000).

**Asset Management: Grant of Licence to
Clanmil Housing Association**

The Committee approved the grant of a licence to Clanmil Housing Association for a builder's compound to be located at the Annadale Embankment which would incorporate an additional access to facilitate construction works.

Finance, Resources and Procurement

Contracts for Award

The Committee:

- (1) Approved the public advertisement and acceptance of tenders as listed in Appendix 1, Table 1 through the Council's electronic procurement system;

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- (2) Granted delegated authority to the appropriate Director, using pre-agreed criteria, to accept the most economically advantageous tender and allow month by month extensions where contracts were under review; and
- (3) Agreed to apply Standing Order 55(a) Exceptions in relation to contracts by direction of the Council acting on recommendations of a Chief Officer – in that the exception was justified in special circumstances for the completion of capital works to space in the former Belfast Telegraph building on the basis that there was an extreme urgency brought about by events unforeseeable to the Council.

Appendix 1 - Schedule of tenders for consideration

Table 1 - New tenders

Title of tender	Senior Responsible Officer	Proposed contract duration
Sponsorship for Belfast Bikes	Donal Durkin	3 years
Provision of Dog Kennelling facilities and related services	Nigel Grimshaw	1 year with the option to renew annually for a further 3 years

Féile an Phobail 30th Anniversary / Birthday Events

The Committee considered the following report:

“1.0 Purpose of Report or Summary of main Issues

1.1 To consider a request from Féile an Phobail for the Council to cash flow a proportion of the up-front costs of the 30th anniversary / birthday events in August 2018 which will be recouped by the Council from the direct payment of ticket sales by ticket selling agent ‘Ticketmaster’ to the Council.

2.0 Recommendations

2.1 The Committee is asked to

- **Consider the proposal to cash flow the upfront costs of the Féile an Phobail 30th Anniversary / Birthday events planned for August 2018 up to a cap of £300k which will be recouped through the direct receipt of ticket sales from Ticketmaster, subject to appropriate legal agreements and insurance arrangements being put in place.**

3.0 Main report

3.1 Féile an Phobail will celebrate its 30th Anniversary / Birthday in 2018 and is planning to hold three major headline events in the open event space in Falls Park in August 2018.

3.2 Féile an Phobail has written to the Council (Appendix 1) seeking cash flow support from the Council to manage the up-front costs of the events, with the Council recouping the cash flow payments via ticket sales directly from Ticketmaster, the ticket selling agent for the events.

3.3 The main reason for the cash flow request is that artist confirmation and initial marketing and promotion costs have to be incurred before ticket sales and the receipt of ticket sales income commence.

3.4 Council officers have reviewed the income and expenditure projections for the events and discussed these with Féile an Phobail. Ticketmaster have also confirmed the legal and insurance arrangements which would be necessary in order for Ticketmaster to channel ticket sales payments directly to the Council.

3.5 On the basis of these discussions it is recommended that the Council's cash flow financing limit be set at £300,000. This cash flow limit, together with the profiled income streams, should ensure the matching of income and expenditure for the events.

3.6 Risks to the Council

There are two main risks to the Council with regard to the proposal:

- That the projected ticket sales do not meet the projected levels required to meet planned expenditure.
- That due to unforeseen circumstances, one or more of the events has to be cancelled and ticket sales have to be returned to Ticketmaster for refund to the public.

3.7 Risk Mitigation

Ticket Sales: Major events at the Féile have a history of being sell out concerts. However, in order to reduce the risk related to ticket sales, the financial models have been tested on 75% ticket sales levels and this projects that income levels would provide adequate cover for the projected fixed and marginal costs.

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Event Cancellation: In order to mitigate the risk of ticket sales having to be refunded due to cancellation for unforeseen events, Féile and Phobail will be required to have in place adequate cancellation insurance.

3.7 Financial and Resource Implications

If Members agreed to the proposal, all ticket sales would be paid direct to the Council and then released to Féile an Phobail, with a Council's cash flow limit of £300,000 applying at any time. There will be no net cost to the Council as the cash advances will be recouped from Ticketmaster receipts.

3.8 The arrangements would be subject to establishing appropriate legal agreements between the Council, Ticketmaster and Féile an Phobail

3.9 Equality Implications

There are no equality implications with this report."

Moved by Councillor Beattie,
Seconded by Councillor Corr,

That the Committee agrees to accede to the request from Féile and Phobail for the Council to cash flow a proportion of the up-front costs of the 30th anniversary/birthday events in August 2018, which would be recouped by the Council from the direct payment of ticket sales by ticket selling agent "Ticketmaster" to the Council.

On a vote by show of hands seven members voted for the proposal and eleven against and it was accordingly declared lost.

Equality and Good Relations

**Shared City Partnership Meeting –
9th October 2017**

The Committee approved and adopted the minutes of the meeting of the Shared City Partnership of 9th October and agreed the following:

- To note the allocation of £102,594 to support 23 organisations to deliver good relations projects through the Good Relations Grant Aid Tranche 1 2017/18 which had been approved for funding under the delegated authority of the Director of City and Neighbourhood Services;
- That, should underspend in excess of £20,000 be identified through the Good Relations Action Plan, it would be redirected to support eight additional projects through the Tranche 2 Good Relations Small Grants programme;
- The adoption of Option 3, that is, to seek expressions of interest from organisations to deliver a large scale event to mark the International Day of Peace

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as an interim arrangement for 2018/19, until the results of the review of the City festivals and events was available; and

- Due to the significance of the International Day of Peace, that it be prioritised within the context of the review.

Operational Issues

Budget and Transformation Panel

The Committee approved and adopted the minutes of the meeting of the Budget and Transformation Panel of 12th October.

GNI Magazine Awards 2017

The Committee was advised that, following nomination by the public, the Council had been shortlisted as a finalist in the GNI Magazine awards in respect of the "LGBT Friendly facilitator" category and had been invited to attend this year's awards event which were scheduled to take place on the evening of 26th October in the Clayton Hotel, Belfast.

The Committee approved the attendance of the Chairperson of the Strategic Policy and Resources Committee (or her nominee) and two Council officers at the Awards ceremony.

Consultation Response to Health Trust Savings Proposals

The Committee noted the responses which had been submitted on behalf of the Council to both the Belfast Health and Social Care Trust and South East Health and Social Care Trust consultation on Health Trust saving proposals.

Requests for use of the City Hall and the Provision of Hospitality

The Committee approved the recommendations in relation to the requests for the use of the City Hall and for the provision of hospitality as set out below:

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NAME OF ORGANISATION	FUNCTION DATE	FUNCTION DESCRIPTION	CRITERIA MET	ROOM CHARGE	HOSPITALITY OFFERED	CIVIC HQ RECOMMENDED
2017 EVENTS						
World Merit	3rd November 2017	Launch event for World Merit - local charity education people of the United Nations Sustainable Development Goals. Attending - 100	Yes A & D	No, Charity	Yes - Wine	Approve No Charge Wine Reception
Conference Partners International	27th November 2017	Welcome Reception for 1 st European Congress on Personalised Medicine Welcome Reception – 4 day Conference. Attending 400-500	Yes A & B	£300, Commercial Company booking	Yes - Wine	Approve £300 Charge Wine Reception
Fellowship of Messines Association	8th November 2017	Panel led discussion event part of the 'Centenaries & Citizenship Conversations' program supported by BCC Good Relations. Attending 30-40	Yes D	No, Charity	Yes – TCB	Approve No Charge Tea, Coffee & Biscuits Reception
Saints Youth Club	5th December 2017	Celebration and awards ceremony for local young people. Attending 120	Yes D	No, Charity	Yes – Soft drinks	Approve No Charge Soft Drinks Reception
2018 EVENTS						

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NAME OF ORGANISATION	FUNCTION DATE	FUNCTION DESCRIPTION	CRITERIA MET	ROOM CHARGE	HOSPITALITY OFFERED	CIVIC HQ RECOMMENDED
European Bridge League	3rd February 2018	Formal Dinner as part of Four day seminar at Europa Hotel Attending 100-120	Yes A & B	No, Charity	Yes - Wine	Approve No Charge Wine Reception
RICS	8th February 2018	One Day Conference BCC Officer involvement Outcome of conference linked to Belfast Agenda	Yes A	£115	Yes – TCB, some linkages to BCC agenda	Approve on once-in-three-years basis; £115 Charge Tea, Coffee, Biscuits
Institute of Directors	15th February 2018	Annual Dinner – Networking event for the business community – Reception and Dinner. Attending 400	Yes A & B	£825	Yes - Wine	Approve £825 Charge Wine Reception
Queens University; Institute of Physics	11th April 2018	Event part of the Institute of Physics, Plasma Physics Conference Drinks Reception followed by formal dinner. Speeches, prizes and entertainment to finish. Attending 90-110	Yes A & B	£300	Yes - Wine	Approve £300 Charge Wine Reception
International Congress and Convention Association (ICCA)	8th March 2018	Annual Debate, 2 day event of education and networking at Waterfront. Drinks Reception followed by dinner. Attending 50-100	Yes A & B	£300	Yes - Wine	Approve £300 Charge Wine Reception

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NAME OF ORGANISATION	FUNCTION DATE	FUNCTION DESCRIPTION	CRITERIA MET	ROOM CHARGE	HOSPITALITY OFFERED	CIVIC HQ RECOMMENDED
Royal College of Nursing	12th May 2018	Royal College of Nursing Congress at Waterfront, Largest conference ever to be held in Belfast. This is a preconference welcome reception. Attending 500	Yes A & B	No, BCC & Visit Belfast Involvement	Yes - Wine	Approve No Charge Wine Reception
Queens University	9th July 2018	Part of 3 day Oxzizymes Conference Welcome Reception followed by formal dinner. Attending 300	Yes A & B	£825	Yes - Wine	Approve £825 Charge Wine Reception
Belfast City Council; City & Neighbourhood Services - City of Belfast Rose Trials	20th July 2018	Annual Judges Reception and Luncheon with awards presentation. Attending 150	Yes A & B	No, BCC Event	Yes – wine on tables but not lunch as in previous years.	Approve No Charge Wine with Meal
Law Society of Northern Ireland	27th September 2018	Annual Dinner – Networking event for the legal community. Attending 200-300	Yes A & B	£825	Yes - Wine	Approve £825 Charge Wine Reception
Museums Association	6th November 2018	Networking Event – Welcoming delegates of the Museum Ass. Conference which is being held at the Waterfront. Attending 300-400	Yes A & B	No, Charity and Visit Belfast Involvement	Yes - Wine	Approve No Charge Wine Reception
2019 EVENTS						

**Strategic Policy and Resources Committee
Friday, 20th October, 2017**

NAME OF ORGANISATION	FUNCTION DATE	FUNCTION DESCRIPTION	CRITERIA MET	ROOM CHARGE	HOSPITALITY OFFERED	CIVIC HQ RECOMMENDED
Old Ashleighans Association	6th April 2019	Centenary Dinner - Past pupils of Ashleigh House School Attending 250-300	Yes C & D	No Voluntary PTA	Yes - Wine	Approve No Charge Wine Reception

Issues Raise in Advance by Members

Council Photograph - Alderman Browne to Raise

The Committee agreed that arrangements be made for taking a Council photograph and that this be undertaken during a Council meeting, with the meeting being adjourned for a short period to allow this to take place.

Chairperson